

NATIONAL ACCOUNTABILITY BUREAU

ANNUAL REPORT
2025

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

وَلْتَكُنْ مِنْكُمْ أُمَّةٌ يَدْعُونَ إِلَى الْخَيْرِ وَيَأْمُرُونَ بِالْمَعْرُوفِ وَيَنْهَوْنَ عَنِ الْمُنْكَرِ ۚ وَأُولَٰئِكَ هُمُ الْمُفْلِحُونَ.

(آل عمران ٣ : ١٠٤)

There has to be a group of people from among you who call towards the good, and bid the Fair and forbid the Unfair. And it is these who are successful.



إِنَّ اللَّهَ يَأْمُرُكُمْ أَنْ تُؤَدُّوا الْأَمَانَاتِ إِلَىٰ أَهْلِهَا وَإِذَا حَكَمْتُمْ بَيْنَ النَّاسِ أَنْ تَحْكُمُوا بِالْعَدْلِ ۚ إِنَّ اللَّهَ نِعِمَّا يَعِظُكُمْ بِهِ ۗ إِنَّ اللَّهَ كَانَ سَمِيعًا بَصِيرًا.

(النساء ٤ : ٥٨)

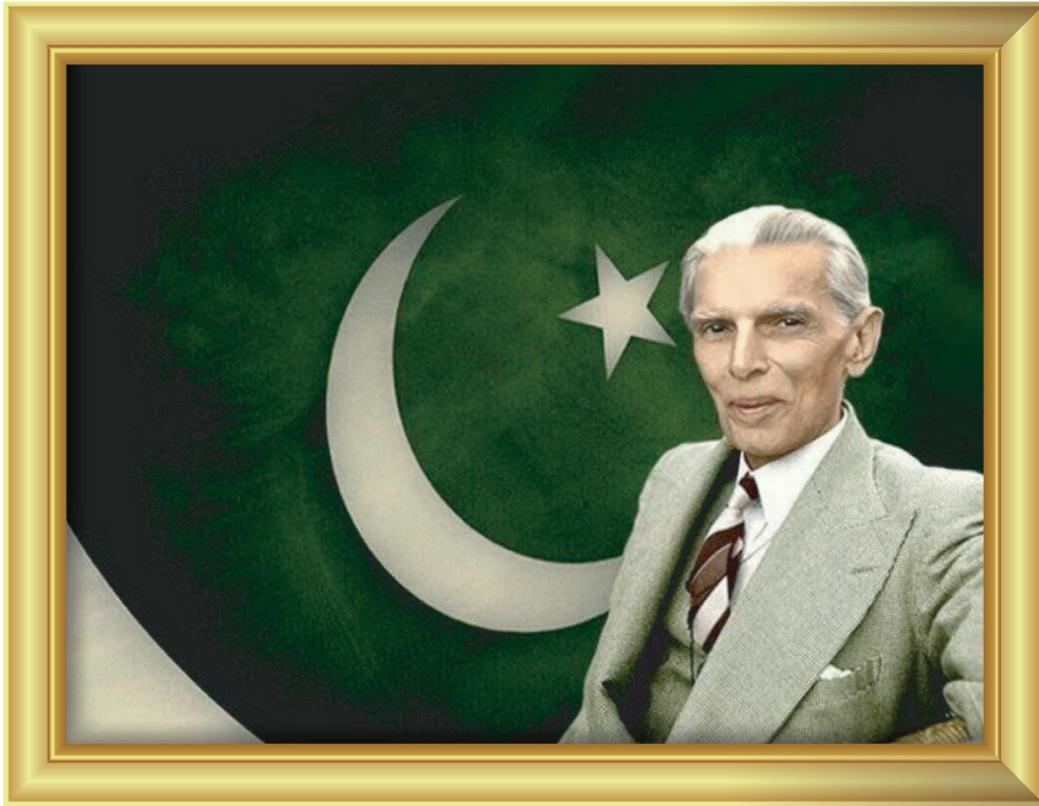
Indeed, ALLAH commands you to return belonging to their rightful owners; and when you judge between people, judge with fairness. What a noble commandment from ALLAH to you! Surely ALLAH is All-Hearing, All-Seeing.



يَا أَيُّهَا الَّذِينَ آمَنُوا كُونُوا قَوَّامِينَ لِلَّهِ شُهَدَاءَ بِالْقِسْطِ ۚ وَلَا يَجْرِمَنَّكُمْ شَنَاةُ قَوْمٍ عَلَىٰ أَلَّا تَعْدِلُوا ۚ اعْدِلُوا هُوَ أَقْرَبُ لِلتَّقْوَىٰ ۚ وَاتَّقُوا اللَّهَ ۚ إِنَّ اللَّهَ خَبِيرٌ بِمَا تَعْمَلُونَ.

(المائدة ٥ : ٨)

O believers! Stand firm for ALLAH and bear true testimony. Do not let the hatred of a people lead you to injustice. Be just! That is closer to righteousness. And be mindful of ALLAH. Surely ALLAH is All-Aware of what you do.



“We have to build up the character of our future generations which means highest sense of honor, integrity, selfless service to the nation, sense of responsibility and we have to see that they are fully qualified and equipped to play their part in the various branches of economic life in a manner which will do honor to Pakistan.”

Quaid-e-Azam Muhammad Ali Jinnah

(Message to All Pakistan Educational Conference, Karachi)

27 November 1947

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CHAIRMAN'S MESSAGE



Corruption is a pervasive menace that transcends territorial borders and institutional frameworks. No nation or society is immune from its grievous effects. It undermines economic development, weakens the rule of law and overtime, erodes public trust in state institutions. It exacerbates a cycle of poverty and injustice that impairs the moral fabric of society. Its eradication is therefore, of critical importance and a fundamental prerequisite for good governance, sustainable economic growth and the well-being of citizens.

Pakistan has undertaken comprehensive policy reforms and structural improvements to align its anti-graft laws and enforcement framework with international obligations. As the country's lead anti-corruption organization, National Accountability Bureau (NAB) continues to spearhead Nations' fight against corruption through a holistic strategy spanning awareness, prevention, enforcement and international collaboration. During the year under review, NAB also implemented in-house reforms and capacity enhancement measures to improve efficiency, institutional credibility and professional excellence. As a result, incidents of corruption exhibited a downward trend reflecting the effectiveness of targeted enforcement measures, proactive investigations and preventive strategies.

In pursuit of enhanced efficiency through automated processes, NAB has successfully migrated to paperless working environment through adoption of state-of-the-art E-office applications. It has been augmented with selected AI driven modules that have had a profound impact on the speed and quality of investigation regimen. This modernization has enabled faster case processing, better data management and improved monitoring of recovery and enforcement operations.

The wide-ranging structural and operational reforms introduced in NAB during 2024 were pursued with added vigour. The quantifiable results and impact of NAB' operations were found most encouraging, ALHAMDULILLAH. An all-time high quantum of direct and indirect recoveries amounting to Rupees six thousand two hundred and thirteen billion was made. This unprecedented recovery has taken the 3 years tally to Rs. 11.5 trillion. Over 2.98 million acres of precious state lands were recovered and handed over to respective government departments in all four Provinces and Federal Capital. A record number of 115,000 victims of financial and real estate scams were given compensation amounting to Rs. 180 billion. This particular accomplishment is attributed to a combination of timely settlements, expeditious recovery processes and the prompt disbursement of recovered funds to the affectees. In cases related to money laundering, different inquiries amounting to Rs. 127 billion have progressively moved to investigation and reference filing stages.

In parallel, NAB strengthened its engagement with key stakeholders through the establishment of Facilitation Cells at Regional Bureaus to address grievances of the common people, business community and overseas Pakistanis. NAB also expanded public-centric initiatives, especially open public hearings (Khuli Katcheri) to facilitate complainants by providing legal guidance and resolution options. Furthermore, the whistle-blower driven complaints have also registered a noticeable traction. Measures have been put in place to keep the identity of complainant confidential.

A defining feature the year has been NAB' accelerated international outreach for strengthening cross border asset recovery and intelligence sharing. NAB remained an active collaborative partner in global anti-corruption efforts, spanning UNCAC review mechanisms, participation in Globe, INTERPOL, multiple ARIN platforms, COSP summit and allied conferences. Three MOUs were signed with Saudi Arabia, Nigeria and Malaysia whereas MOUs with USA, UK and UAE are being actively pursued for finalization. The overarching objective of international engagement was to recover the stolen assets stashed abroad and to showcase Pakistan' singular accomplishments in terms of inland recoveries. The outcome of this outreach will be visible in the coming months.

The stated results, are no ordinary feats, and in all fairness, would not have been possible without renewed public trust and unconditional support from the Federal and Provincial governments. Equally praise worthy is the cooperation from government officials in unearthing some of the most complexed corruption cases. The enabling environment and sublime public trust would remain the key drivers for NAB to strive harder in nation's resolute drive against corruption.

The tangible gains and accomplishments of yesteryear notwithstanding, let there be no illusion that the fight against corruption is far from over. Its complex nature and systemic regulatory voids, warrant a well-integrated response from all segments of state and society. NAB would do whatever it takes, to stem corruption in all of its forms and manifestations, but it is only through a pragmatic 'Whole of the Nation framework' that the outcome would be swift and enduring. Together we will make it happen In-sha-Allah.

Pakistan Zindabad.



EXECUTIVE SUMMARY

National Accountability Bureau (NAB), established in 1999 under the National Accountability Ordinance (NAO), 1999 is mandated to eradicate corruption and promote accountability, thereby emerging as a pivotal institution for safeguarding Pakistan's public resources. During the reporting year, NAB placed strategic emphasis on recovery of unlawfully occupied state land, compensation of victims of cheating public-at-large cases and institutional reforms aimed at strengthening transparency, efficiency and public trust. In fulfillment of Pakistan's international obligations, NAB continued to function as the designated Central Authority under the United Nations Convention Against Corruption (UNCAC) that Pakistan signed in 2003 and ratified in 2007.

During the current year, NAB underwent institutional revitalization that translated into unprecedented material outcomes. The Bureau achieved its highest ever annual quantum of direct and indirect recoveries amounting to **Rs. 6.213 trillion**. The unprecedented feat was driven chiefly by recovery of precious state assets / lands in all four provinces. Approximately **2.98 million acres** of encroached state / forest land, was successfully recovered in collaboration with respective provincial governments and allied departments. (Authentication record of NAB' recoveries is given at Annexure A)

Equally central to NAB's mandate was public grievance redressal, particularly in cases involving cheating public at large through fraudulent housing and investment schemes. During 2025, NAB addressed cases involving over **115,000x affectees**, facilitating reimbursement and recovery of **Rs. 180 billion**. Landmark relief was provided in cases such as Eden Housing, State Life Cooperative Housing Society, AAA Associates, Al-Bari Group and B4U Global, restoring both financial assets and possession rights to thousands of citizens across Rawalpindi, Lahore, Karachi and Multan. NAB also intensified its efforts against high-profile money-laundering cases involving assets worth **Rs. 127 billion**.

NAB operationalized a Central Complaint Cell (CCC) at Headquarters in January 2024 which is supported by Regional Complaint Cells at its field offices. NAB further complemented this framework Facilitation Cells for businessmen, overseas Pakistanis and public office holders, at Regional Bureaus. To further deepen people-centric outreach, NAB also institutionalized the Khuli Katcheri (open-hearing) initiative as a direct engagement platform to hear grievances openly and improve transparency. In parallel, NAB strengthened whistleblower mechanisms to encourage timely reporting of corruption and maladministration while ensuring appropriate confidentiality of complainants. The complaints are disposed of within prescribed timelines demonstrating a disciplined, rule-based approach to public facilitation and effective screening of frivolous complaints.

Internationally, NAB remained an active and collaborative partner in global anti-corruption efforts, engaging in UNCAC review mechanisms, participating in leading fora and networks including INTERPOL, the GlobE Network, IACA, ARIN platforms and representing Pakistan at the 11th UNCAC Conference of States Parties (CoSP11) in Doha, Qatar. During 2025, NAB signed three new MoUs with the Malaysian Anti-Corruption Commission (MACC), Saudi Arabia's

NAZAHA and Nigeria's EFCC, whereas MOUs with USA, UK and UAE are being actively pursued for finalization. The overarching objective of international engagement was to recover the stolen assets stashed abroad and strengthening cross-border intelligence sharing and international cooperation in an all-inclusive manner.

Simultaneously, NAB accelerated its transition toward a technology-driven accountability framework, successfully rolling out E-Office, upgrading its IT Directorate and integrating AI-assisted investigations, forensic accounting and digital forensics into its operational ecosystem. The results thus far have been most encouraging, ranging from quicker case processing, prompt decision making and greater efficiency.

Recognizing that institutional strength rests on human resource, NAB accorded priority to structured career planning and professional development of its officers. During the year, 17x officers completed mandatory management trainings for promotions, 54x officers were promoted, including Director Generals, Directors and Additional Directors and 33x staff members granted time-scale promotions. These measures, supported by newly notified NAB Employees (Service) Rules 2025, bode well about the morale and institutional pride amongst its workforce.

The inauguration of Pakistan Anti-Corruption Academy (PACA) marked a transformative step toward long-term capacity building. During 2025, PACA conducted over 40x specialized training programs, benefiting hundreds of officers across regions and disciplines, while NAB's Forensic Science Lab continued to provide admissible forensic evidence to courts of law.

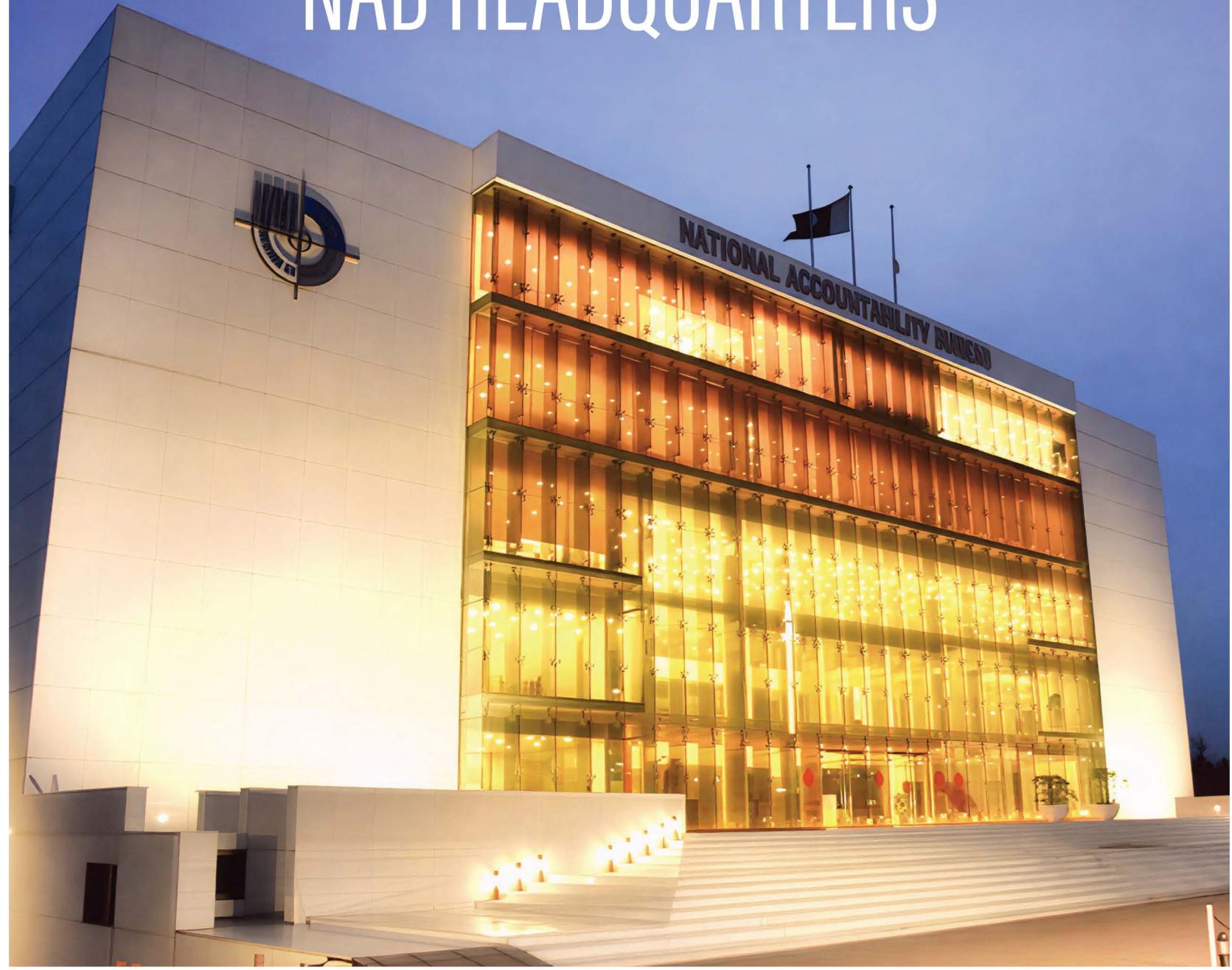
NAB has reinforced the rule of law and institutional accountability, reflected through record recoveries, citizen-focused grievance redressal, robust international engagement, digital transformation and sustained investment in its human resource. Its operational effectiveness can be judged through following discernable trends of year 2025:-

- The Bureau achieved its highest ever annual recovery of **Rs 6.213 trillion**, breaking its 2024 record by over 17 %. This unprecedented recovery has taken the three years tally (2023-2025) to **Rs 11.52 trillion** which in dollar terms is equivalent to **41 billion USD**.
- The year also witnessed 24 % reduction in fresh complaints, reflecting a downward trend in incidence of corruption in matters related to NAB.
- A significant decline of 52 % has been observed in complaints against public office holders and businessmen.
- An unpleasant decline in conviction rate has also come to fore that is arguably due to transfer of 246x NAB references to other forums, consequent to amendments in NAO.
- The number of overall under-process inquiries and investigations registered 12.4 % decline.
- An encouraging trend has been the greater number of whistle blowers driven complaints which rose by 41 % from the previous year.
- Online complaints, public access to NAB related information, international cooperation, in house financial forensics capability, apprehension of proclaimed offenders, and compensation to victims of financial / real estate scams showed an ascending trend.



PART - 01

NAB HEADQUARTERS

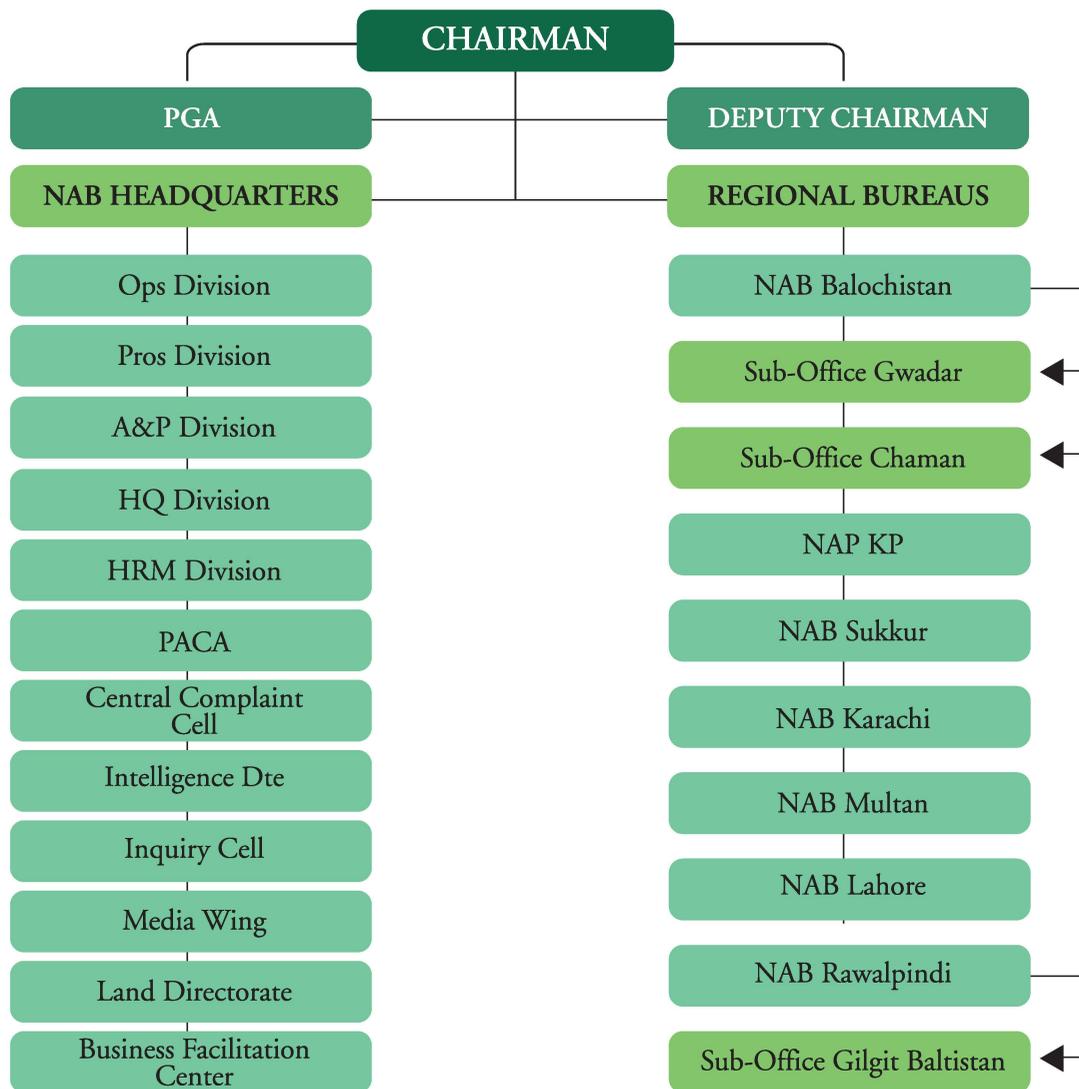




PART 1 – ORGANOGRAM AND STRUCTURE OF NAB

NAB operates through seven Regional Bureaus and three sub-offices with its Headquarters (HQ) at Islamabad. The workforce comprises more than two thousand officers / officials. NAB consists of six divisions, four directorates, three cells and one wing. The Bureau is headed by the Chairman who is assisted by Deputy Chairman in performing his official functions. The Divisions and Regional Bureaus are headed by Director Generals.

The decision-making process at NAB is based on a consultative process, seeking inputs from the Prosecutor General office and experts of relevant areas for ensuring transparency and justice. NAB Headquarters monitors the overall working of Regional Bureaus and gives policy level guidelines in accordance with relevant laws and standard operating procedures.



CHAPTER 1 - CHAIRMAN SECRETARIAT

The Chairman Secretariat serves as a central coordinating unit for all operational, administrative and policy related activities to ensure smooth organizational functions. All complaints and other mail addressed to the Chairman is received in the Secretariat and processed for taking appropriate action. The implementation section of the Secretariat regularly monitors and follows up on the directives issued by the Chairman. The Secretariat is also responsible for conducting High-level meetings such as the meetings of Executive Board, Annual DG's Conference and other meetings / conferences.

The role and responsibilities of Chairman Secretariat have increased manifold under the leadership of current Chairman. Several new Directorates and Cells have been established under the direct supervision of Chairman so as to generate specialization, enhance focus and improve efficiency. The brief description of the Directorates / Cells, working under the Chairman Secretariat is given below, however the details are elaborated in chapter – 10.

A. Intelligence Directorate

Provides operational support to Investigation Wings of the regional bureaus and handle all security related matters of NAB. It also acts as a vigilance unit to closely monitor the conduct of NAB's employees in operational activities.

B. Media Wing

The Wing is responsible for managing communication with journalists, media outlets and the general public. It also serves as a focal point for receipt and processing of all requests received under the Right of Access to Information Act, 2017.

C. Central Complaint Cell (CCC)

In order to increase transparency and bring uniformity, central processing unit at HQ level and hubs at Regional level, in the shape of Central Complaint Cell (CCC) and Regional Complaint Cell (RCC) have been established which are responsible for processing all complaints and their initial scrutiny and verification.

D. Inquiries Cell

The Cell has been created to ensure internal accountability by conducting impartial and effective departmental inquiries against NAB's employees on matters concerning corruption, misconduct and inefficiency.

E. Business Facilitation Cell (BFC)

A dedicated BFC has been established under the Chief of Staff at NAB HQ to deal complaints and other requests related to Business Community, so as to facilitate a conducive business environment in the country.

F. Land Directorate

The Directorate has been established to centrally supervise all state land related cases and serve as an archive for land related record all over Pakistan.

1.1 Important Interactions of Chairman during 2025



Chairman NAB presenting shield to Honorable PM Muhammad Shehbaz Sharif at International Anti-Corruption Day ceremony



Chairman NAB presenting shield to Speaker National Assembly Sardar Ayaz Sadiq at the International Anti-Corruption Day awareness walk



Chairman NAB presenting shield to Mr. Azam Nazeer Tarar at the Anti Money Laundering Seminar, NAB HQ



Federal Minister for Housing and Works Mian Riaz Hussain Pirzada visited NAB HQ on 29th Jan, 2025



Meeting with Federal Minister Railway - Mr. Haneef Abbasi



MoU Signed between NAB and NAZAHA for collaboration on the matters of mutual cooperation under UNCAC



Chairman NAB delivering Country statement on the launch of the Middle East and North Africa Asset Recovery Inter-Agency Network (MENA-ARIN) - Jeddah, Saudi Arabia



Meeting between H.E Hamid Saif Alzabi, DG, Executive Office for AML / CFT, UAE and Chairman NAB in the sideline of 1st MENA-ARIN, AGM



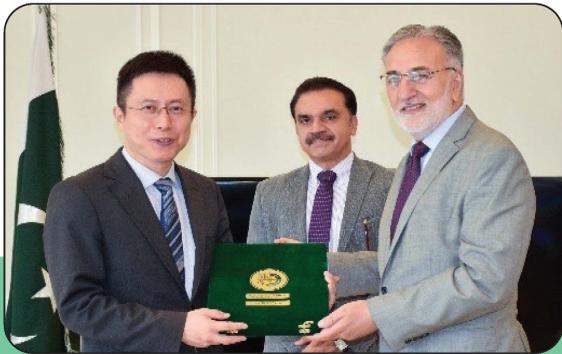
Mr. Ben Watson Senior Criminal Justice Advisor, visits NAB (HQ) on 13th June 2025



Chairman NAB at the MENA-ARIN Meeting, Jeddah, Saudi Arabia



Meeting Mr. Oliver Stople Regional Representative UNODC



Mr. Wang Shengjie, Counsellor from China Embassy, Islamabad



Group Photo with Mr. Joel Turkewitz, senior counsel, IMF at NAB (HQ) on 8th April, 2025



Group photo with Chinese delegation visited NAB HQ on 26th July 2025



Chairman's Meeting with Media Persons

CHAPTER 2 - DEPUTY CHAIRMAN SECRETARIAT



Sohail Nasir
Deputy Chairman

Mr. Sohail Nasir is a highly distinguished legal professional with more than 34 years of experience spanning advocacy and the judiciary. He began his career as an Advocate in 1987, practicing criminal, civil and constitutional side and later joined the judiciary in 1999 after securing 2nd position in the competitive examination. He served as District and Sessions Judge in major districts including Lahore and Rawalpindi. He also remained Judge of Anti-Terrorism Court, Anti-Corruption Court, Anti-Narcotics Court, Accountability Court and Consumer Court. He enjoyed the office of Registrar of both Islamabad and Lahore High Courts and Director General of Punjab Judicial Academy, Lahore. He was elevated a Judge of the Lahore High Court, Lahore in 2022.

He is widely recognized as a pioneer of Model Courts in Pakistan and as Director General of the Expeditious Justice Initiative, where he supervised 179 Model Courts nationwide. His contributions include landmark judgments on human rights, extensive judicial training, international engagements and policy reforms, earning him numerous national and international accolades, including Best Performing Judge of Pakistan 2019.

Currently, he is serving as Deputy Chairman NAB and heading a High Level Committee constituted by Chairman NAB to review the cases for withdrawal of references and termination of proceedings.

The Deputy Chairman is also the President of the Promotion Board. He delivered lectures on National and International forums on multiple areas such as corruption prone areas, AML / CFT, social justice and good governance. He headed the Pakistan delegations on various international events across the globe.



Exchange of MoU between Dy Chairman and Chief Commissioner of Malaysian Anti-Corruption Commission.



Meeting with Mr. Haroon Akhtar, Minister of State for Industries Production Division



Meeting between Deputy Chairman NAB and Mr. Graeme Bigger, DG National Crime Agency, UK, held at NAB HQ, Islamabad



Dy Chairman at IACA expert meeting with Anti-Corruption Agencies



Dy Chairman at GlobE Network meeting

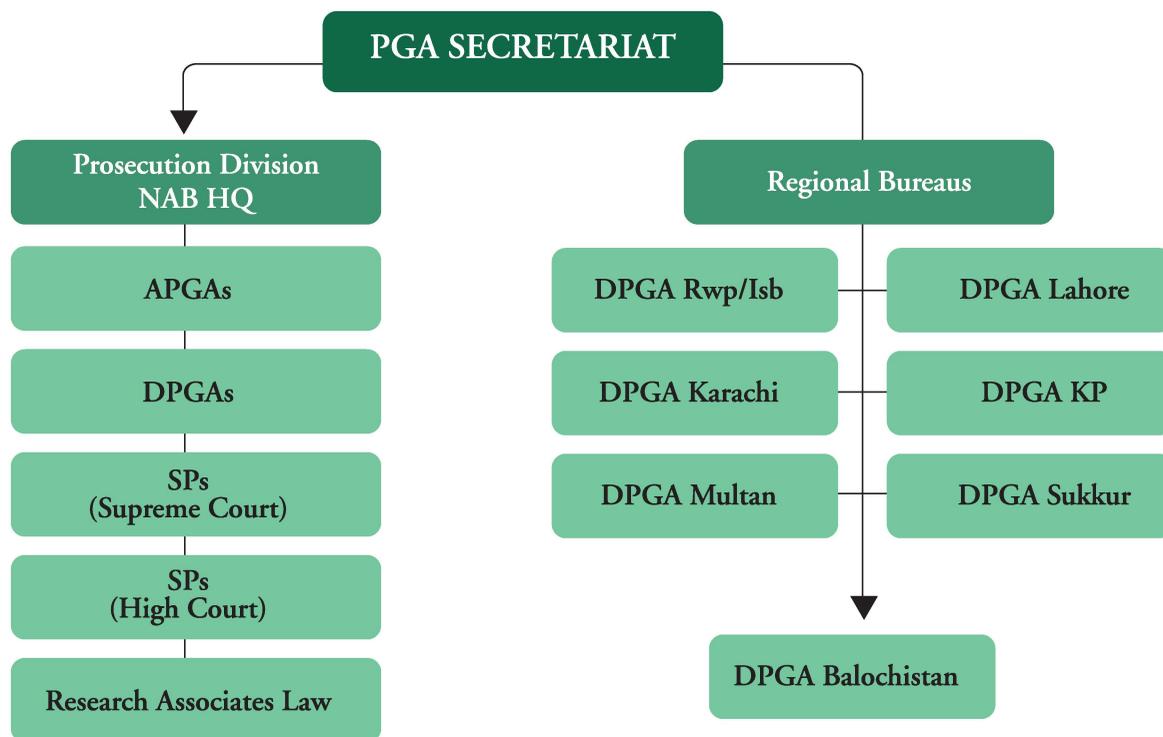
CHAPTER 3 - PROSECUTOR GENERAL ACCOUNTABILITY SECRETARIAT



Syed Ihtesham Qadir Shah
(PGA)

The Prosecution Division is headed by Prosecutor General Accountability (PGA). The Division is assisted by Additional Prosecutors General Accountability (APGAs), Deputy Prosecutors General Accountability (DPGAs), Special Prosecutors (SPs) Supreme Court, Special Prosecutors (SPs) High Court and Research Associates (RAs), who collectively contribute in litigation, rendering legal opinions and research related work.

In addition, seven Regional Prosecution Wings operate under the administrative and functional control of the Learned Prosecutor General Accountability NAB. These wings are supervised by Regional DPGAs, assisted by SP (SC), SP (HC) and Research Associates (Law). Organogram of PGA Secretariat is as under:-



CHAPTER 4 - OPERATIONS DIVISION



Amjad Majeed Aulakh
DG (Ops)

The Operations Division serves as the central coordinating and strategic body within NAB Headquarters, playing a pivotal role in the entire lifecycle of accountability enforcement. Its mandate spans from the initial receipt of complaints to the final resolution of cases, ensuring strict adherence to law, consistency and operational excellence across all seven Regional Bureaus. The Operations Division plays a pivotal role in the whole process through Policy making, formulating Rules & Regulations, analysis and processing for decision making in the light of National Accountability Ordinance (NAO), 1999. The Standard Operating Procedures (SOPs) of NAB are mandatory to ensure uniformity in the processes and procedures of Regional Bureaus. The Division recommends amendments in these SOPs, as and when

required. Furthermore, Ops Division has also revisited the Operations and Prosecution Rules and forwarded to the Ministry of Law and Justice for vetting and approval.

As the engine of NAB's enforcement process, the Operations Division oversees and analyzes the progression of cases through their critical stages: Complaint Verification, Inquiry, Investigation, and logical conclusion of the case through filing of References in Accountability Courts or closure of case, if required. It provides essential oversight, guidance, and decision-making support to ensure timely and legally sound processing.

Under the United Nations Convention against Corruption (UNCAC), the National Accountability Bureau (NAB) functions as the designated Central Authority of Pakistan. In this capacity, the Operations Division represents NAB at various national and international forums, ensuring effective coordination and compliance with global anti-corruption frameworks in fulfillment of Pakistan's international obligations. The Division actively cooperates with international agencies to ensure the timely exchange of information and collection of evidence, including the sending and receiving of formal and informal mutual legal assistance requests, matters relating to extradition, and signing of Memorandum of Understanding (MoU) with international anti-corruption bodies and agencies. It also processes matters related to Red Notices and the placement or removal of names of accused persons on the Exit Control List (ECL) and Passport Control List (PCL). In addition, the Operations Division maintains close coordination with Public Accounts Committees (PACs) and provides updates on cases referred by the PACs. The Division further acts as the focal point for all matters related to Anti-Money Laundering (AML). The Division maintains close and continuous liaison with other government departments and relevant organizations to facilitate the expeditious processing and disposal of cases. This coordinated approach aligns with NAB's overarching policy of ensuring transparency, efficiency, and speedy completion of inquiries / investigations.

4.1 Complaints Handling

In light of revised SOPs, a Central Complaint Cell (CCC) at NAB HQ was established on 25th January, 2024 and Regional Complaint Cells (RCC) were established at Regional Bureaus for efficient handling of Complaints & Complaint Verifications (CVs). A time bound Complaint Verification (CV) mechanism is instituted to authenticate the particulars of the complainant and scrutinize the nature of the allegations without any correspondence with any other department. The

complaint acceptance and processing framework has been streamlined with the following objectives:

- i. Discouraging malafide, frivolous, anonymous or pseudonymous complaints and their classification as cognizable offence.
- ii. Establishing essential considerations for handling complaints against Parliamentarians, Government officers and Businessmen.
- iii. Promoting greater efficiency and transparency in NAB operations.

A. Dedicated Facilitation Cells for Stakeholders

To ensure an efficient mechanism and to preserve the integrity of all stakeholders, complaints are categorized and referred to the following specialized facilitation cells at NAB(HQ) and Regional Bureaus.

B. Parliamentarians Accountability Facilitation Cell (PAFC)

Complaints against Parliamentarians are referred to PAFC, which aims to:

- i. Seek input / report of the concerned Honorable Speaker National Assembly / Chairman of Senate / Speaker Provincial Assemblies.
- ii. Preserve the prestige and integrity of Parliamentarians.
- iii. Enhance self-accountability mechanism of respective House.
- iv. Strengthen democratic Governance and foster a positive public perception.

Parliamentarians Accountability Facilitation Cell (PAFC) processed 2x complaints and 4x CVs during the current year.

C. Accountability Facilitation Cell (AFC)

Complaints against Government Officials are referred to AFC, which intends to:

- i. Gather vital information to support investigations.
 - ii. Obtain input and recommendations from the Establishment Division / Department at Federal level and from respective Chief Secretary at provincial level.
 - iii. Strengthen self-accountability mechanisms within Federal and Provincial Governments.
- Accountability Facilitation Cell (AFC) processed 32x complaints and 136x CVs during the year.

D. Business Facilitation Cell (BFC):

Complaints against Businessmen are addressed by BFC with focus on:

- i. Fostering a conducive and Business friendly environment.
- ii. Facilitating ease of doing business.
- iii. Proposing policy measures in line with Section 33C of NAO,1999.
- iv. Expeditious resolution and conclusion of business-related cases.

During the current year, Business Facilitations Cell (BFC) received and processed 30x complaints / matters.

E. Overseas Pakistani Facilitation Cell (OPFC):

Overseas Pakistani Facilitation Cell (OPFC) at NAB HQ and Overseas Pakistani Facilitation Desk (OPFD) at Region level have been established to facilitate overseas Pakistanis for redressal of their grievances. Complaints received from overseas Pakistanis through Overseas Pakistanis Foundations (OPF) are addressed by OPFC in coordination with concerned complainant. The said

desk / cell expedites the processing of complaints of overseas Pakistani and track progress / status of the said complaints. During the current year, Overseas Pakistani Facilitation Cell (OPFC) processed 24x complaints. This framework reflects NAB’s commitment to fostering accountability, transparency and public confidence in its operations while facilitating smooth engagement with Parliamentarians, Government officials, Businessmen and Overseas Pakistanis.

F. Complaints through Source Report (Whistle Blower Mechanism)

Cognizable source reports are considered as complaints for further processing under the NAO, 1999 and SOPs. As per policy, the identity of the source / whistleblower is kept confidential for their protection. During the current year, 75x source reports were received out of which 16x CVs and 44x inquiries were authorized. Moreover, 6x were closed, 3x were linked with ongoing cases while 6x are under process.

4.2 Performance of Complaint Cells

During the year, 23,411x complaints were received, including 1,586x complaints received through online portal and 7,953x received via email. Disposal of complaints is given as under:

Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		23411
Non cognizable / Frivolous complaints		7705
Cognizable complaints	CVs	267
	Direct Inquiry+ Investigation	92+21
	Linked with ongoing cases	15203
Complaints concluded		23288
Under process		123
CVs Processed		367
Closed		70
Linked with onging cases		19
Upgraded into inquiry		128
Concluded during the year		217
Under process		150

4.3 Comparative analysis of complaints / CVs data

The data relating to cognizable complaints and Complaint Verifications (CVs) for the current year is showing a declining trend in comparison with previous 02x years i.e. 2023 & 24. It is evident from the statistics that the complaints qualified to be cognizable in current year are only 367 in comparison to 1144 & 1161 number of complaints received in the year 2024 & 2023 respectively. This downward trend clearly reflects reduction in incidence of corruption in the society and the impact of institutional reforms undertaken by NAB, which have strengthened the preliminary scrutiny mechanism resulting into filtering out fake, frivolous, and non-meritorious complaints at the very initial stage.

4.4 Inquiries

During the year 2025, 936x inquiries were processed by Operations Division / Regional Bureaus, out of which 191x inquiries were completed. Whereas, 152x inquiries were closed and referred to other departments / agencies while 12x inquiries were linked with ongoing inquiries. 27x inquiries were upgraded into investigations.

4.5 Investigations

In the current year, 291x investigations were processed by Operations Division / Regional Bureaus. Wherein, 65x investigations were concluded and 56x investigations were closed, linked or referred to other departments / agencies. 9x investigations were upgraded into references / complaints (challans). Additionally, 38x Plea Bargains (PBs) were concluded in 2025.

4.6 References

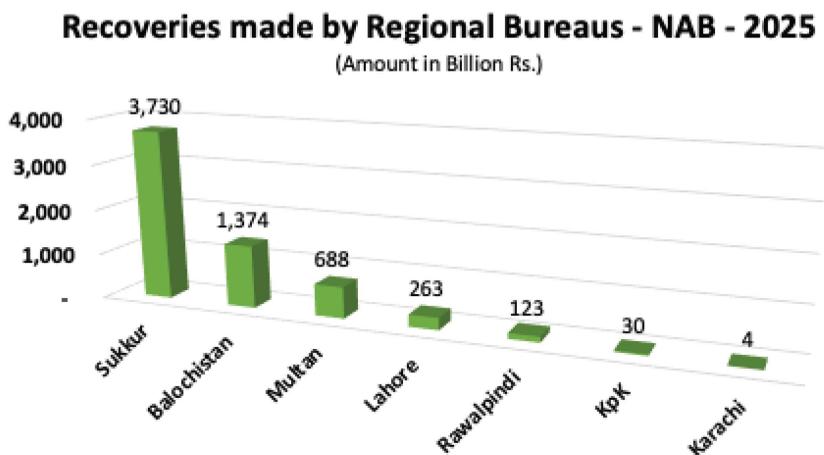
During the year, total 7x References under section 18 (g), 38x References / applications under section 25 (b) of NAO, 1999 and 2x Challans / complaints under AMLA, 2010 were filed.

4.7 Exit Control List (ECL) / Passport Control List (PCL)

During the year, the names of 119x accused persons were placed on ECL while 65x were recommended for removal from ECL. Similarly, names of 518x accused persons were recommended for inclusion in PCL and 99x were recommended for removal.

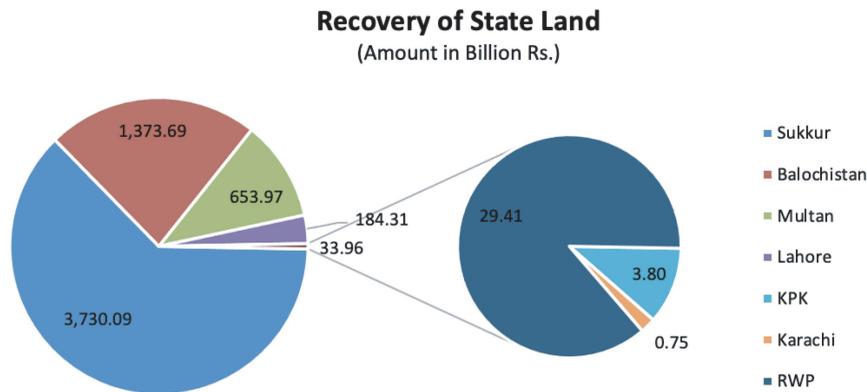
4.8 NAB's Landmark Recoveries in 2025: Restoring Public Trust through Vigilant Anti-Corruption Efforts

During the year 2025, the NAB achieved a historic and unprecedented milestone in its mandate to combat corruption and safeguard public resources. Through sustained, nationwide enforcement efforts, NAB secured total recoveries amounting to **Rs. 6.213 trillion**, making 2025 one of the most significant years in the Bureau's history in terms of financial impact and asset restitution.



This exceptional performance was driven by a two-pronged recovery strategy, encompassing both direct monetary recoveries and indirect recoveries through reclamation of state assets, particularly illegally occupied land. The most significant contribution came from the recovery of 2.98 million acres of encroached state land, valued at approximately **Rs. 5.976 trillion**. These indirect recoveries formed the bulk of nationwide recoveries, which cumulatively amounted to **Rs. 6.123 trillion**. Region-wise, NAB Sukkur emerged as the leading contributor, successfully reclaiming

1.63 million acres of state land valued at Rs. 3.730 trillion. This was followed by NAB Balochistan, which recovered 1.02 million acres worth Rs. 1.374 trillion and NAB Multan, which reclaimed 0.33 million acres valued at Rs. 653.97 billion, alongside notable recoveries by other Regional Bureaus including recovery of precious state land measuring 51x Kanal of worth Rs. 29.41 billion located in Federal Capital Islamabad.



In parallel, NAB placed strong emphasis on providing direct relief to victims of fraudulent housing societies and investment schemes. During the year, cases involving 115,587 affectees were addressed, with total embezzled amounts estimated at Rs. 180.024 billion through settlements, voluntary returns, and plea bargains, substantial recoveries were secured. In Rawalpindi Region, landmark recoveries include Rs. 5.4 billion from Al-Bari Group wherein 1,126x affectees were compensated, Rs. 3.157 billion from the B4U Global Group scam and 17,500x affectees were compensated, Rs. 2.5 billion from Banker’s City and 2,000x affectees were compensated and Rs. 8.869 billion through plea bargains in the case of AAA Associates and 1,211x affectees were compensated, moreover 15,000x affectees were compensated only in cheating case of Elixir Group. Similarly, in Lahore Region, Rs. 4.362 billion recovered in the Eden Housing & Developers case and 11,880x affectees were compensated; meanwhile, plots of worth Rs. 72.23 billion delivered in the State Life Insurance Employees Cooperative Housing Society case to 6,750x affectees. The impact of these actions was further magnified by indirect recoveries of Rs. 133.118 billion from Divine Developers’ illegal land allotments and Rs. 70 billion through award of possession letters to long awaited 8,633x allotments in Sector I-15 of Islamabad.

These landmark results restored huge national resources, delivered justice to thousands and markedly strengthened public trust in Pakistan’s accountability system.



4.9 Confiscated / Frozen Properties

During the reporting period, the Regional Bureaus under took decisive legal and operational measures to secure and safeguard properties acquired through corrupt practices. NAB seized a huge number of movable as well as immovable properties that includes cash, gold, prize bonds, luxury vehicles, houses, agriculture land, commercial plazas etc. The total worth of these properties is in multiple of trillion rupees. The value of these secured assets is in addition to the total recovery of the Bureau.

4.10 International Cooperation Wing (ICW)

Pakistan has signed the United Nations Convention against Corruption (UNCAC) on 9th December 2003 and ratified on 31st August, 2007. NAB, being the designated Central Authority of Islamic Republic of Pakistan, for the purpose of implementation of the provisions of UNCAC, has established its International Cooperation Wing which acts as a focal Point of NAB / Pakistan on all matters of International Cooperation under UNCAC.

A. Participation in International Anti-Corruption Forums and Initiatives

NAB continued to strengthen its international presence by actively participating in various global anti-corruption forums, conferences, training programs, and events, both in person and online.

- i. **First International Forum on Integrity in the Tourism Sector (Maldives, 6-7 May 2025):** A delegation headed by Deputy Chairman Mr. Sohail Nasir attended the subject event. He emphasized the need for collective will among OIC member states to combat corruption in the tourism sector.
- ii. **6th Plenary Meeting of the GlobE Network (Baku, Azerbaijan, 20-23 May 2025):** Deputy Chairman Mr. Sohail Nasir participated and contributed to a panel discussion on community awareness. He effectively presented NAB's awareness initiatives and the concept of "Youth as A Catalyst of Change," which was well-received by the global audience.
- iii. **IACA Expert Group Meetings & Global Conference (May, August & December 2025):** NAB leadership, including Mr. Sohail Nasir (Deputy Chairman) and Mr. Amjad Majeed Aulakh DG (Operations), participated in Expert Group Meetings organized by the International Anti-Corruption Academy (IACA) to develop a methodology for measuring anti-corruption agency effectiveness. The delegates from NAB took active participation in the deliberation and were honored to moderate the concluding session of the 2nd Expert Group meeting.
- iv. **Launch of MENA-ARIN (Jeddah, Saudi Arabia, 8-9 October 2025):** Chairman NAB, Lt. Gen. (R) Nazir Ahmed and Mr. Muhammad Tahir, Director ICW, attended the launch of the Middle East and North Africa Asset Recovery Inter-Agency Network. Chairman highlighted challenges in asset recovery and urged stronger synergies among global networks.
- v. **Sessions of the UNCAC Conference of States Parties (CoSP) in Vienna:** NAB delegations participated in multiple sessions throughout the year (February, June, September 2025) to ensure Pakistan's commitment to UNCAC implementation. Chairman NAB's strong advocacy for the "denial of safe havens" for illicit assets by developed countries was widely recognized and influenced the UNCAC review cycle.
- vi. **INTERPOL Global Anti-Corruption Conference (Abu Dhabi, UAE, 11-13 November 2025):** Chairman NAB and DG (Ops) attended the conference, appreciating

INTERPOL's initiatives and further emphasized the need for collective commitment to deny safe havens through enhanced international cooperation.

- vii. **Global Conference on Harnessing Data to Improve Measurement of Corruption (UN HQs, New York, USA, 01-05 December, 2025):** Director General Ops Division, Mr. Amjad Majeed Aulakh participated in the conference and made a Country Statement based on findings of the 2nd Expert Group meeting on measuring the effectiveness of ACAs.
- viii. **11th Session of Conference of States Parties (CoSP) on UNCAC & 15th IAACA Annual Meeting (Doha, Qatar, 15-19 December, 2025):** NAB delegation led by Chairman NAB participated in biennial 11th session and highlighted the findings of country review of Pakistan under UNCAC during its Country Statement which affirmed the compliance of Pakistan to the provisions of UNCAC. Pakistan also ensured its full dedication towards the international cooperation and advocated for effective utilization of Informal networks for asset tracing during the annual AGM of IAACA held on 13th Dec, 2025.

B. Engagements with Foreign Missions and Agencies

The ICW maintained proactive engagement with diplomatic and agency counterparts in Pakistan to facilitate swift international legal assistance.

- i. Sustained dialogue with the British High Commission, including the Crown Prosecution Service and National Crime Agency (NCA). The visit of the DG NCA, UK to NAB Headquarters reinforced mutual commitment, with both agencies agreeing to formalize cooperation through an MOU.
- ii. Separate substantive meetings were held with the Embassy of China, the UN Office on Drugs and Crime (UNODC), and the Australian Federal Police.
- iii. A virtual bilateral webinar was organized with the UAE Anti-Corruption Authority.
- iv. Various in-person and virtual meetings were attended to respond queries of IMF and EU GSP Mission regarding governance and accountability framework of Pakistan.

C. Signing of Memoranda of Understanding (MOUs)

In 2025, NAB further solidified its international partnerships by signing three Memoranda of Understanding under Article 59 of the UNCAC.

- i. With the Malaysian Anti-Corruption Commission (MACC) on 6th October 2025.
- ii. With the Oversight and Anti-Corruption Authority (NAZAH) of the Kingdom of Saudi Arabia on 9th October 2025.
- iii. With the Economic and Financial Crimes Commission of the Federal Republic of Nigeria on 17th December, 2025.

These agreements underscore NAB's ongoing commitment to enhance cross-border collaboration in the fight against corruption.

D. Processing of MLA Requests: One of the important functions of ICW Operations Division is to coordinate with International agencies / bodies for forwarding and responding formal and informal Mutual Legal Assistance (MLA). During the year, **9x** formal and **107x** informal MLAs were

forwarded to foreign jurisdiction out of which information received in 5x formal and 1x informal MLA requests. Response of 59x formal MLAs is awaited from foreign countries / member states, including MLAs processed in previous year.

E. Processing of Extradition Cases: Operations Division also entrusted with the task of processing extradition of accused absconded abroad and deliberately avoiding process of law. The Division has processed total 17x extradition requests, out of which 3x were processed during current year, which are pending for response in foreign countries.

4.11 Public Accounts Committee (PAC) Desk

The Public Accounts Committee (PAC) Desk functions under Operations Division and serves as NAB's focal and coordinating unit for parliamentary affairs, representing the Bureau before the PAC, its Sub-Committees, and the Standing Committees of the National Assembly and Senate. To date, NAB has authorized 275x inquiries and investigations relating to 407x audit paras referred by or discussed in the PAC, with 22x cases currently under process and the remainder disposed of in accordance with law.

4.12 Anti-Money Laundering (AML) Cell

The Anti-Money Laundering (AML) at NAB HQs ensures compliance with international AML / CFT commitments through monitoring, analysis and coordination with the National AML / CFT Authority and relevant stakeholders. It actively contributes to legal and policy reforms under AMLA, 2010, including investigation rules, confiscation policy, strategies to combat organized crime under UNTOC, and National Risk Assessment Reviews. Furthermore, the cell organized training to strengthen institutional capacity of 42x NAB officers as Master Trainers and drafted NAB's first AML SOP. The cell also successfully organized an inter-agency seminar on AML challenges and responsibilities with participation from designated LEAs, Regulators which was chaired by Minister for Law and Justice. So far NAB has authorized 39x high profile cases of Money-Laundering involving assets of worth **Rs. 127 billion** (approx.), out of which assets of worth **Rs. 80 billion** approximately have been attached under AMLA-2010.



Chairman NAB Addressing Participants of Inter-Agency Seminar on AML Challenges and Responsibilities

4.13 Limitations / Challenges of the Bureau

The Bureau is facing several legal and operational challenges which is affecting its performance. A significant challenge is the prolonged pendency of trial of cases in the courts for want of fulfilment of multiple complex legal prerequisites as given in the law. Recognizing this constraint, NAB is working on necessary amendments in the relevant laws to address these impediments to expedite the disposal of cases. Another major challenge is the lack of effective coordination with other relevant agencies, which often results in fragmented information sharing and delays in conclusion of inquiries / investigations and prosecutions. In this context, NAB in collaboration with National Anti-Money Laundering and Counter Financing of Terrorism (AML / CFT) Authority and Federal Investigation Agency (FIA) is establishing a seamless institutional bridge among different provincial and Federal agencies to ensure timely cooperation, data exchange and unified action. Furthermore, the department faces considerable difficulty in handling cases related to crypto and digital currencies, as these are relatively new and rapidly evolving phenomena. NAB is equipping itself, on a fast track, with specialized expertise, technical capacity and trained human resources to effectively investigate, trace and prosecute such cases. Similarly, on the international front NAB is facing difficulties in recovery of stolen assets. In this context, NAB is establishing bilateral and multilateral relations with Anti-Corruption agencies / institutions of different countries to enhance the necessary coordination for non-conviction-based recovery of stolen assets in an expeditious manner.

International Collaboration: Glimpses of Interactions



Chairman NAB having sideline meeting with Mr. Daren Jones, Executive Director Interpol



Chairman NAB having a sideline meeting with H.E Major General Dr. Ahmed Naser Al-Raisi, President Interpol



Group photo of Chairman NAB with participants of training session on International Cooperation and Silver Notices organised by UPSCALE / Adam Smith International in collaboration with British High Commission Islamabad Pakistan



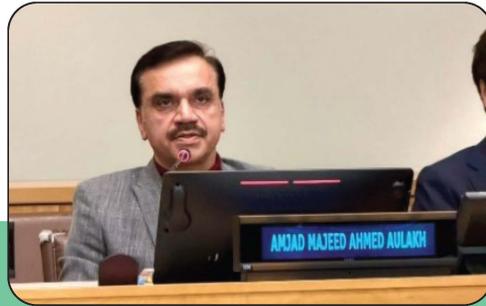
Group photo - Delegates of Interpol, Global Conference on Combating Corruption and Asset Recovery held in Abu Dhabi, UAE



Delegation of Azerbaijan, led by H.E Kamran Beyram Aliyeb, Prosecutor General of Azerbaijan with NAB Delegates in sideline of 1st MENAARIN AGM held in Jeddah



DG Ops giving Country Statement at 11th Session of Conference of State Parties on UNCAC at Doha Qatar



DG Ops giving Country Statement at 2nd Global Conference on Harnessing Data to Improve Corruption Measurement at United Nations HQs, New York, USA



DG (Ops), NAB HQ, having a sideline meeting with Chief of Staff to President INTERPOL



Director ICW, met with Ms. Slajana Taseva, Dean and Executive Secretary of IACA in the sideline of 2nd resumed 16th Session of IRG in Vienna, Austria



MoU signing Ceremony dated 14th May 25 between NAB and CCP for combating / drugging & fare market pricing



NAB's Participation at Panel Discussion held at United National HQs, New York, USA



Chairman NAB & EFCC Executive Chairman Olanipekun Olukoyode signed MoU for partnership to enhance bilateral cooperation in combating corruption

CHAPTER – 5 PROSECUTION DIVISION



Syed Ihtesham Qadir Shah
(PGA)

The Prosecution Division is a primordial organ within the structure of NAB envisioned with imparting independent Prosecution services under the guidelines of the Prosecutor General Accountability. Its vital characteristics are manifested within the National Accountability Ordinance, 1999 to impart fair, consistent, uniform, non-discriminatory, effective and expeditious prosecution of cases by ensuring protection of the lawful rights and interests of the defendants in respective cases.

Syed Ihtesham Qadir Shah, the Prosecutor General Accountability (PGA) was appointed by the Federal Government in October, 2023 pursuant to section 8 of National Accountability Ordinance, 1999 to strictly adhere with the statutory duties and responsibilities which also entail rendering of independent advice to the Chairman on legal matters.

The induction of competent and qualified Special Prosecutors to conduct cases, inclusive of Appeals, Petitions, Applications before the respective Courts is the primary concern of the PGA. The Prosecutor General Accountability had the privilege of being elevated as a Judge of the Hon'ble Lahore High Court, Lahore and is the Member of "International Prosecutors Association" and "American Bar Association" with professional experience as the Regional Prosecutor General under the Protection of Pakistan Act, 2014, Senior Prosecutor for Anti-Narcotics Force in 2007 and Prosecutor General Punjab for a tenure commencing from 2014 to 2019. The Prosecutor General Accountability has assisted Special Military Courts particularly dealing in conviction and sentencing of heinous offences within the ambit of Anti-Terrorism framework. While representing Pakistan in various International forums, he has been a bastion of fostering bilateral relations with the comity of nations especially within the ambit of Anti-corruption and Money-laundering legal framework.

5.1 Overview

The Prosecution Division has the role to assimilate, formulate and implement the legal recourse within the perspective of Accountability, Transparency and the administration of Justice as mandated in NAO, 1999. The Prosecutor General Accountability has contributed in strengthening the prosecution service in NAB particularly by capacity building under formulated guidelines for its effectiveness in corruption and White Collar Crimes and by consistent and rigorous evaluation in enforcement to achieve positive results in NAB cases before the respective Courts and Tribunals, in order to ensure its impartial and effective implementation of prosecution of cases with requisite comprehension of intricate jurisprudential principles under the law. In the advent of promulgation of amendments, each and every case has been examined proficiently and assistance to the Courts duly imparted in collaboration with the Operation Division and the Combined Investigation Teams (CITs). The scope of Inquiries, Investigations, transfer of cases and termination of proceedings under the manifested statutory provisions have been exercised by the prosecution division in an immaculate manner.

A. Impact of Amendments in the Legal Framework

Due to the promulgation of amendments in the National Accountability Ordinance, 1999, 246x references were transferred at various stages of proceedings. These transfers are other than the



matters at the inquiry, investigation stages, including cases that had reached mature phases of prosecution. It was painful for the Bureau that, despite the tireless efforts of NAB in collecting evidence and pursuing cases from inquiry & investigation through the prosecution, the Bureau was statutorily bound under the amended legal framework to transfer such cases. Consequently, a significant number of cases were transferred to other forums and authorities, including the Federal Investigation Agency (FIA), Police, Banking Courts, banks and financial institutions, the Securities and Exchange Commission of Pakistan (SECP), Magistrate Courts, and other competent authorities, strictly in compliance with the amended statutory framework.

While such transfers posed considerable institutional and operational challenges, the Prosecution Division ensured an orderly transition of records and provided requisite legal assistance to facilitate continuity of proceedings before the transferee forums, thereby safeguarding the overarching objectives of accountability and the administration of justice.

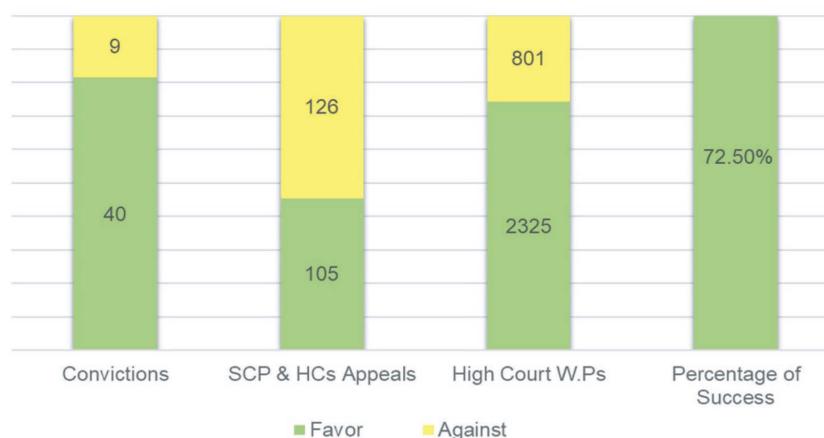
Details of Transferred Cases – Region Wise

NAB(L)	NAB(K)	NAB(KP)	NAB(B)	NAB(I/R)	NAB(M)	NAB(Sk)	Total
72	15	1	1	88	61	8	246

B. Performance

It is due to professional guidelines of the Prosecutor General Accountability to the Prosecution Division which has effectively devised management and strategy to accumulative aggregate achievement of 72.5% success rate in disposal of cases in 2025. In the said relevant year, the Prosecution Division has contributed in the recoveries of billions of Rupees in land matters, Cheating Public at Large and other corporate scams by invoking the provisions of NAO, 1999 and approximately 302x References are under process before the Accountability Courts in the year 2025. Despite the impact from the legislative amendments, proceedings u/s 3 of Anti Money Laundering Act (AMLA), 2010 have been instituted in the Courts for a liability amount of **Rs. 2.439 Billion** and the Prosecution Division is vehemently with due diligence prosecuting the same to obtain achievable targets. Similarly, the Prosecution Division is vigorously pursuing the cases before Apex Courts of Pakistan diligently and with effective success.

Aggregate Achievement of Prosecution Division



The tabulation of cases in the Appellate and Constitution jurisdictions at High Court(s) is an indication of success and the same is reproduced as under:-

i. Appellate Jurisdiction:

Detail	NAB (L)	NAB (K)	NAB (KP)	NAB (B)	NAB (I/R)	NAB (M)	NAB (Sk)	TOTAL
Filed during the year	3	6	9	2	22	2	6	50
Decided in favor of NAB	3	12	10	4	16	7	52	104
Decided against NAB	-	45	-	18	9	21	33	126
Under Process	239	179	101	92	54	104	81	850

ii. Constitutional Jurisdiction:

Detail	NAB (L)	NAB (K)	NAB (KP)	NAB (B)	NAB (I/R)	NAB (M)	NAB (Sk)	TOTAL
Filed during the year	114	96	214	27	150	57	33	691
Decided in favor of NAB	72	63	216	11	144	116	1703	2325
Decided against NAB	6	37	5	1	11	1	740	801
Under Process	332	579	212	44	187	55	141	1550



PGA presiding meeting of Prosecution Division



Group photo of PGA along with participants attending 6th meeting of the Council of Prosecutor General of the Eco States in Tashkent.

CHAPTER 6 – AWARENESS AND PREVENTION DIVISION



Izhar Ahmed Awan
DG (A&P)

NAB has adopted a comprehensive accountability framework that places equal emphasis on Awareness & Prevention besides enforcement. Awareness and Prevention (A&P) Division at NAB Headquarters is responsible to implement its mandate under section 33C of NAO, 1999. It plans, coordinates and monitors A&P activities at Regional Bureaus throughout the country. A&P are the indispensable pillars of NAB’s mandate complementing enforcement efforts by addressing systemic weaknesses and promoting ethical conduct across society, as sustainable eradication of corruption can only be achieved through such a holistic strategy. This chapter highlights the initiatives taken by NAB during the reporting period under the Awareness & Prevention regime aimed at deterring corruption through public

awareness, institutional reforms and stakeholders’ engagement, thereby, strengthening transparency, accountability and good governance.

6.1 Awareness Initiatives

NAB’s awareness initiatives are designed to educate all segments of society, including public servants, students, professionals and the general public, about ethical conduct, consequences of corruption and citizens’ roles in reporting / combating corrupt practices with a particular focus on youth engagement as a long-term investment in integrity. These initiatives are aimed to shift the focus from reactive enforcement to proactive prevention. During the year, nationwide awareness campaigns were conducted through print, electronic and digital media. NAB also collaborated with educational institutions at all levels across the country that played a pivotal role in instilling values of integrity and accountability among youth through seminars, workshops, character building societies and inclusion of anti-corruption themes in curricula. In addition, NAB actively engaged with civil society organizations, professional bodies and the private sector to further reinforce the collective responsibility against corruption. A glimpse of the Awareness activities conducted by A&P Division NAB HQ and A&P Wings of Regional Bureaus, in collaboration with various educational institutions / departments / organizations during the year 2025 are delineated as under:-

Awareness Activities conducted at Regional Bureaus

Awareness Activities	Regional Bureaus						
	NAB (L)	NAB (K)	NAB (KP)	NAB (B)	NAB (I/R)	NAB (M)	NAB (Sk)
Seminars / Conferences	11	26	20	27	35	37	9
Awareness Sessions / Workshops	10	11	10	14	13	9	10
CBS	3296	2282	1688	448	4498	6998	918
Awareness Contests	22	105	677	9	151	92	39
Awareness through Digital Content	4	5	2	1	7	-	-
Students Interaction	4	8	2	5	5	4	2
Sports Activities	1	17	5	3	9	4	3

Awareness through Character Building Societies at Educational Institutions

Character Building Societies (CBS) are a vital component of NAB's awareness framework and hence remained a key deliverable of NAB's Awareness strategy. During the reporting year, 20,128x CBS were established in various educational institutions across Pakistan. Through the establishment of CBS in educational institutions at all levels, NAB actively promoted integrity, ethical conduct and civic responsibility at grass roots level. These societies served as structured platforms to inculcate values of honesty, transparency and respect for rule of law among youth engaged through seminars, workshops, debates, essay competitions and other interactive outreach activities. Overtime, these initiatives will support long-term national resilience against corruption by shaping informed, principled and responsible citizens.

A. International Anti-Corruption Day - Commemorative Ceremony at Prime Minister House

International Anti-Corruption Day is observed across the globe on 9th December to mark the adoption of United Nations Convention against Corruption (UNCAC) and to reaffirm the shared commitment to combat corruption. Theme of the year was "Uniting with Youth Against Corruption: Shaping Tomorrow's Integrity". The event was held at the Auditorium of Prime Minister House wherein the Honorable Prime Minister Muhammad Shehbaz Sharif graced the occasion as Chief Guest along with Deputy Prime Minister, Muhammad Ishaq Dar, Mr. Troels Vester, Country Representative of United Nations Office on Drugs, Federal Ministers and Federal Secretaries. The Honorable Prime Minister lauded the performance of NAB and appreciated the huge recoveries made during the year.



B. Children of Pakistan Sweet Homes joined NAB in commemoration of International Anti-Corruption Week

NAB hosted the CEO and children of Pakistan Sweet Homes on 11th December 2025. A ceremony was held wherein the students performed patriotic songs, skits and speeches. Chairman NAB addressed the occasion and distributed gifts among them.



C. Dissemination of Anti-Corruption Messages

Anti-Corruption messages were disseminated through banners, standees and streamers placed at prominent locations across Pakistan. The theme message “Uniting with Youth Against Corruption: Shaping Tomorrow’s Integrity” was circulated via SMS by all telecom operators, reaching millions of users nationwide. To further enhance outreach, a comprehensive public awareness campaign was launched in the print media, featuring alert messages intended at educating the public about investment scams.

6.2 Prevention Strategy

The Bureau under section 33C of NAO, 1999 is mandated to advise and instruct both public and private sector entities, regarding the institution and implementation of effective Anti-Corruption reforms. NAB’s prevention strategy focuses on identifying and addressing systemic vulnerabilities within public sector organizations before these translate into corrupt practices. Systematic studies of public sector organizations are conducted by NAB through the constitution of Prevention Committees to examine laws, rules, procedures, internal controls etc. Based on these studies, NAB formulates and issues recommendations to the concerned authorities aimed at improving procedures, enhancing transparency and strengthening internal control mechanisms. NAB also encourages e-governance, digital record keeping and automation to reduce human discretion and minimizes opportunities for corruption and corrupt practices. The implementation of such recommendations is monitored to ensure compliance and effectiveness.

A. Constitution of Prevention Committees

During the year, 22x Prevention Committees actively engaged with various sectors including Power, Housing, Health, Minerals Development Department KP, Small Industries Development Board KP, Leasing of State Land KP, National Vocational and Technical Training Commission, Punjab Healthcare Commission, Land allotment issues of Gwadar district, Sindh Seed Corporation, Irrigation Department Punjab, TEVTA, Education, Revenue, Food Departments etc. The recommendations of Prevention Committee for Improvement of Environment, Water and Sanitation Services of Capital Development Authority were forwarded to concerned quarters for implementation.

Prevention Committee on Power Sector

NAB is empowered to conduct sectoral studies under its prevention mandate provided in section 33C of NAO, 1999. Chairman NAB constituted Prevention Committee to analyze issues faced by power sector and to strengthen its Regulatory mechanism under NEPRA. The study was conducted in coordination with all relevant stakeholders (NEPRA, Ministry of Power, NTDC, PPIB, CPPA-G, PPMC, DISCOs etc.). A detailed analysis on evolution of Pakistan’s power sector (electricity provision) since the country’s inception was also carried out. It covered two major eras witnessed during six decades of managing this sector-WAPDA led system that was in effect from 1958 to mid-1990s and then the IPPs era. The extensive findings were then used to carry out a cost-benefit analysis to determine the performance of either system. It concluded that the decision to unbundle WAPDA was half-heartedly executed, hence could not fetch the desired objectives. Presently, in the given scenario and moving forward, the best strategy would be to decentralize the system to provincial level, and make competition, a competitive trading market and comparative advantage optimization at the core of the new strategy. Aside from this major research effort, A&P also carried out a similar effort in terms of reforms in NEPRA, power sector’s sole regulator. After extensive consultations, meetings and research, A&P proposed a comprehensive set of reforms for NEPRA, covering entirety of its operations.



DG (A&P) conveying the meeting of Prevention Committee on Power Sector with stakeholders

B. Conference Mode Prevention Exercise (CMPE)

NAB also resorts to Conference Mode Prevention Exercise (CMPE) when corruption and corrupt practices are originating from non-implementation of existing laws, rules & regulations in the organizations. The Executive authorities of the department are engaged to address the issues of non-implementation which results in transparency and rule of law. During the reporting period, 8x CMPEs meetings were convened by NAB Regional Bureaus with various Federal and Provincial Government entities. Key organizations engaged included Lahore Development Authority (LDA), Minerals Development Department Government of Khyber Pakhtunkhwa, Health Department Government of Khyber Pakhtunkhwa, Benazir Income Support Program (BISP), Pakistan Railways and the Food Departments of Rawalpindi & Islamabad, among others.

C. MoU with Overseas Pakistanis Foundation (OPF)

On 30th January 2025 NAB signed MoU with OPF with the objective to create an efficient and collaborative mechanism between the two organizations in order to jointly address and resolve grievances reported by overseas Pakistanis. Such grievances may encompass, fraudulent practices in housing schemes, disputes pertaining to property possession, allotment and incidents of financial mismanagement or irregularities perpetrated by housing developers and private individuals. Dedicated facilitation cells for Overseas Pakistanis at all NAB offices have been established to receive and process complaints referred by OPF or overseas Pakistanis, directly.



D. MoU with Public Procurement Regulatory Authority

On 4th February 2025 NAB signed MoU with PPRA to establish a system that will promote mutual cooperation between the two organizations regarding the exchange of information on all public sector procurements through E-Procurements, Electronic Pakistan Acquisition & Disposal System (E-PADS) ensuring fairness and transparency in the public procurement process.



E. Performance Report of the Bureau

In pursuance of Section 33-D of NAO, 1999, this Division prepared Report on performance of the Bureau during the years 2023-24 and the same was submitted to Parliament.



Chairman NAB presenting the Biennial Report 2023-24 to the Prime Minister of Pakistan



Chairman NAB presenting the Biennial Report 2023-24 to Speaker National Assembly

CHAPTER 7 – HEADQUARTERS DIVISION



Engr. Masood Alam Khan
DG (HQ)

The Headquarter Division plays a pivotal role in planning, coordination and execution of vital functions. It provides strong administrative support to all Divisions, Wings and Cells at NAB HQ. Effective utilization of financial resources remains its core strength. Modern management practices are adopted to enhance this Division's performance. Numerous achievements were recorded as a result of dedicated efforts throughout the year. Details of key activities and accomplishments are elaborated below.

7.1 General Administration & Development Works

A. Renovation / Refurbishment of Old PMIC Building into Pakistan Anti-Corruption Academy (PACA)

To provide adequate space and facilities to cater the training needs of white-collar crime investigators and other related subjects, PMIC building has been renovated into a state-of-the-art building along with allied facilities required for the training academy and Forensic Science Lab. The academy has been designed and developed in a manner to provide sufficient lodging, messing and other facilities to the trainees.

In addition to above, facilities including hybrid library, conference hall, masjid, lodging facility for officers & officials, officers mess, day-care center, gymnasium and sports facilities have also been provided.



New renovated / refurbished PMIC Building (PACA)

B. Shifting and Renovation of NAB Karachi Building

A long-standing issue pertaining to the provision of adequate space for NAB Karachi office has been resolved through vigorous efforts of HQ Division. This resulted into shifting of NAB Karachi offices from PRCS Building to GPO Building at I.I Chundrigar Road, Karachi. Sufficient funds were also provided for the repair / maintenance and upgradation of the building to provide enabling environment to the officers.



C. Renovation of Camp Office

A camp office of NAB has been established in the heart of Islamabad. The camp office played an important role in facilitating accessibility and efficient service delivery by officers of NAB HQ and Regional Bureaus.



D. Installation of ATM at NAB HQs

The officers / officials of NAB HQ have been facilitated by addition of ATMs of National Bank of Pakistan and Habib Bank Limited within the premises of HQs.

E. Upgradation of NAB HQs Building

This Division has been carrying out repair / maintenance and upgradation works at NAB HQs (new building) including Deputy Chairman Secretariat, HRM Division, creation of record rooms, upgradation of staff accommodation, creation of new rooms for officers / experts at NAB HQs, provision of modern-day requirements viz-a-viz digital audio-visual components compatible with online meetings in the auditorium & dedicated prayer area was upgraded to a full fledged Masjid.



7.2 Welfare Measures

IBECHS: During 2025, the long awaited dream of NAB employees has witnessed the first pragmatic step pertaining to the provision of possession letters of more than 100 plots to officers / officials of this Bureau.

HQ Division has taken up welfare initiatives aimed at the well-being of the employees, including uplifting of staff accommodation at NAB HQs and PACA, establishment of canteen area, laundry and barber facilities.

This Division actively pursued agreements with different organizations, largely in the fields of health and education, for facilitation of NAB employees and their families. Consequently, MoUs were signed between NAB and different organizations including OPE, IDC, Roots School, Shifa Hospital, Excel Labs, Kulsoom Hospital, Shaheen Chemist, RIH etc.

7.3 Major Procurements

Procurement of goods and services as per the provisions of PPRA Rules and GFR were carried out during the current year using the latest online platform (EPADS) for transparency and efficiency. Major repairs and overhauls of machinery and equipment especially generators were carried out to restore the backup energy requirements of the NAB HQ and to supplement the routine office requirements as well as the newly established state of the art Data Center for e-Office. HQ Division has remained actively engaged in the purchase, deployment and implementation of e-Office software and hardware solutions for switchover from traditional office to electronic office environment which was officially rolled out on 17th June 2025. In coordination with HRM Division, procurement section has successfully processed tenders for outsourcing of staff level services for NAB HQ and PACA, consequent to the Government directives of abolishing non-core posts.

7.4 Information Technology Directorate

In the digital era, Information Technology is pivotal to transparency and institutional effectiveness. This marked a decisive shift towards IT-enabled transformation, embedding technology to strengthen investigations, enhance intelligence, expedite prosecutions, and improve transparency and accountability across NAB. Key IT initiatives during 2025 include:

A. Implementation of NAB E-Office

The implementation of NAB E-Office advances digital transformation by creating a paperless, automated workflow for approvals, correspondence, and document management. Deployed across Headquarters and regional offices in 2025, the rollout included training and ongoing technical support, resulting in enhanced transparency, faster decision-making, reduced delays, and secure digital record keeping throughout NAB.



B. IT Structural Reforms

NAB has strengthened IT governance by upgrading the IT Cell to a full-fledged IT Directorate for centralized planning and oversight, expanding its workforce, and creating a dedicated AI role. IT Directorate HQ is also included in reporting hierarchy of Regional IT Cells, ensuring uniform IT practices, faster issue resolution and consistent digital adoption nationwide.

C. NAB Website

NAB launched a mobile-friendly website providing up-to-date information, including press releases, operational data, recoveries, and public awareness activities alongwith an online complaint submission feature. NAB also engages public through social media platforms like X, Facebook and YouTube for real-time updates.



D. HRMS System (In Progress)

A robust HRMS is under development to digitize HR functions, including leave and performance management, and will integrate with NAB E-Office to streamline processes and enhance efficiency upon deployment. NAB’s digital future focuses on infrastructure modernization to improve efficiency and data-driven decisions, including nationwide HRMS deployment for paperless administration, use of AI and predictive analytics to enhance investigations, and continuous staff capacity-building to maximize effective use of IT systems.

7.5 Finance Wing

A. Online Disbursement to Affectees

For timely and speedy disbursement to the affectees, NAB entered into an agreement with NBP for online disbursement into the bank accounts of affectees. An amount of Rs. 2.8 billion has been directly transferred into bank accounts of 12,892 affectees first time in the history of NAB, thus minimizing / eliminating the plight of affectees who had to visit NAB office from far flung areas for collection of physical pay orders.

B. Opening of Profit Bearing Account

This Division took initiative and opened a profit bearing account (NIDA) in National Bank of Pakistan, primarily to maintain time value of money pertaining to recovered amount in cases involving members of cheating public at large, in order to ensure minimum loss to the claimants at the time of disbursement.

C. A Step Towards Digitization of Govt. Payments

In accordance with the digitization policy of the Govt., online bill submission through AGPR portal has been started during current year to offset delays in processing of bills and to ensure hassle free and transparent payments to the stakeholders / vendors, minimizing human interaction / error from the whole process.

D. Budget / Expenditure

Financial Year	Budget (Rs. In Million)	Expenditure (Rs. In Million)	Excess (Savings) (Rs. In Million)
2023-2024	6,997.683	6,620.940	(0.647)
2024-2025	7,057.968	7,057.167	(0.801)

E. Detail of Disbursements to various departments / affectees

An amount of Rs. 10,066.181 Million was disbursed to Federal, Provincial Govts. / Departments / Financial Institutions and affectees of Cheating Public at Large Cases as per following details:-

January to December 2025

Disbursed to	Rs. In Million
Federal Govt.	97.233
Govt. of Sindh	77.154
Govt. of Punjab	166.584
Govt. of KP	17.142
Govt. of Balochistan	3.430
Departmental / Financial Institutions	93.121
Cheating Public at Large	9,602.676
Others	8.841
Total	10,066.181

7.6 Austerity Measures
A. Impact of NEO

Due to introduction of E-Office at NAB there has been drastic reduction in demand for stationery items. Consequent impact at the end of financial year on the relevant stationery expenditures is expected to be substantial.

B. Online / Virtual Meetings

The Bureau curtailed its travel, boarding and allied expenditures incurred due to in person meetings by shifting on to virtual / online meetings between NAB HQ and Regional Bureaus for instant connectivity and timely decision making.

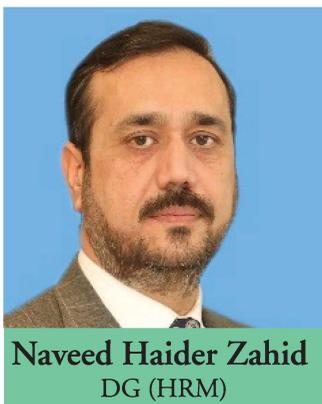
C. Austerity in Transport Section

The austerity measures have also been duly implemented in Transport Section and accordingly, POL of each vehicle were cut up to 30%. As a result, an amount of Rs. 10,000,000/- (Rupees Ten Million) has been saved during year. Furthermore, no new vehicles have been purchased in the past 4 years, despite auction of 26x vehicles this year. The operations were managed within available logistics.

D. Financial Impact of Abolition of Posts

In line with the Federal Govt. austerity measures, NAB abolished 238 posts in BPS 1-19, thus resulting in annual savings of Rs. 356 Million.

CHAPTER 8 – HUMAN RESOURCE MANAGEMENT DIVISION



Naveed Haider Zahid
DG (HRM)

The Human Resource Management (HRM) Division manages the Bureau's establishment related matters and deals with human capital management. This Division administers a workforce of over two thousand employees serving in various capacities across NAB Headquarters and Regional Bureaus through standardized policies. It comprises of four sections namely; Personnel Management, Recruitment, Career Planning and Special Assignment along with a Coordination Office. These sections in an integrated manner endeavor to achieve optimal utilization of workforce, accountability and compliance mechanisms to ensure transparency and discipline.

Under the dynamic leadership of the Chairman, the HRM Division has improved administrative efficiencies, strengthened internal accountability mechanism, framed new HR rules & policies and conducted unprecedented career promotional boards. The key mile stones achieved during the period are as under:

8.1 Rules / Policies

The robust rules and policies constitute the corner stone of effective human resource management, procedural integrity and organizational coherence across all tiers of the Bureau. In this context, the current leadership framed NAB Employees (Service) Rules 2025 which were approved by the Federal Cabinet that provided a comprehensive framework for service governance, career progression and disciplinary proceedings, which are consistent with the Federal Government Rules.

Rotation Policy 2025 was formulated to facilitate fair and transparent tenure-based rotation of officers that promoted diverse exposure and enhance operational effectiveness. During the year, transfer / posting of 195x officers was made as per the Rotation Policy 2025. Similarly, Deputation Policy 2025 was issued to enable placement of officers across the Federal / Provincial / other departments for obtaining diverse exposures and organizational experiences. During the year, 3x officers were transferred / posted on deputation basis in various Federal and Provincial departments.

8.2 Implementation of Federal Government Policies

In line with the austerity measures of the Federal Government's directives and policies, this Bureau undertook exercise to rationalize and streamline its workforce. Accordingly, 238x regular posts ranging from BPS – 1 to 19 were abolished in compliance of the decision of Federal Cabinet. Similarly, all contingency posts were also eliminated during the year. Additionally, general non-core services including Naib Qasids, Sanitary Workers, Mali, Washerman, Daftri, Qasid etc. were declared as dying cadres / posts and consequently, the requirements in respect of these posts were fulfilled through outsourcing. An extensive exercise was conducted to ensure efficient deployment of human resources across the Bureau; accordingly, 276x staff were detached to report to their parent department.

8.3 HRMIS System

In order to digitize the existing database and related record of employees, HRMIS software is being introduced and developed to replace the manual processes. This will improve accuracy, access of workforce data and facilitate informed decision making.

8.4 Internal Accountability

Internal Accountability is an indispensable and foundational prerequisite to effectively pursue, discharge and accomplish its mandated objectives under the NAO, 1999. The realization of these objectives is dependent upon the existence of resilient, transparent and rigorously rule-based internal accountability frameworks.

In this backdrop, a dedicated Inquiry Cell was established to institutionalize a sound mechanism for the initiation, conduct and logical culmination of departmental inquiries. Accordingly, long pending inquiries were brought to logical and lawful conclusion in conformity with the principles of due process. During the year, an unprecedented disposal of disciplinary inquiries was achieved by finalizing a total of 24x disciplinary cases. These actions have collectively resulted in re-enforcement of internal accountability and commitment toward maintenance of official discipline.

Consequently, the effective implementation of internal accountability mechanisms fostered sustainable culture of discipline, transparency and compliance within the Bureau.

8.5 Assets Declarations

During the period, HRM Division as a part of transparency and accountability has ensured submission of Assets Declarations by all employees with zero pendency

8.6 Promotion Boards

The current leadership has always shown unflinching resolve toward the promotion of capable and efficient employees to facilitate career progression. In this context, promotion boards were constituted aiming at reinforcing organizational morale, cultivating a culture of competition and instilling professionalism. Accordingly, multiple selection boards were held wherein 54x officers were promoted to higher posts. The details of the promotion are as follows:-

- a. 4x Director Generals (BS-21),
- b. 11x Directors (BS-20),
- c. 39x Additional Directors (BS-19)

In addition, 33x time scale promotions were granted to the employees in BS-1 to BS-19

CHAPTER 9 – PAKISTAN ANTI-CORRUPTION ACADEMY (PACA)



Ghulam Safdar Shah
DG (PACA)

The Pakistan Anti-Corruption Academy (PACA) serves as the National Accountability Bureau’s Centre of Excellence for professional training, capacity building, strategic human resource development and research in financial crime, anti-corruption and enforcement. The Academy is transforming into a dynamic institution grounded in professionalism, innovation and integrity. Equipped with state-of-the-art academic and administrative facilities along with a hybrid library, PACA offers advanced programs in anti-corruption, anti-money laundering, AI applications, OSINT and digital forensics. PACA provided trainings empowers the participants with technology-driven enforcement skills. PACA fosters research, policy innovation, and inter-agency collaboration to strengthen the national

integrity frameworks fighting against corruption.

9.1 Inauguration of Pakistan Anti-Corruptions Academy (PACA)

In alignment with the vision of Chairman, NAB, the Pakistan Anti-Corruption Academy (PACA) was inaugurated on 16th September 2025 to strengthen institutional capacity, to provide dedicated well equipped platform for professional training and research in the field of accountability and anti corruption. Through this initiative, NAB aims at developing a skilled and professional workforce capable of addressing corruption and financial crime cases efficiently and effectively.



9.2 Training and Capacity Building

The annual training plan (ATP) was executed simultaneously at PACA and at various Regional NAB Offices, ensuring equal access and support for officers at all levels, with programs designed to enhance professional competencies, address emerging challenges, and improve operational efficiency, thereby contributing significantly to NAB’s institutional capacity building and overall effectiveness.

A. Training of Officers / Junior Commissioned Officers / Non-Commissioned Officers at GHQ (7 February to 10 March, 2025)

A 5x weeks specialized training course for officers & JCOs / NCOs of the Special Investigation Branch (SIB), GHQ, responsible for handling cases of financial fraud and corruption was conducted at NAB HQ’s. The objective of the training was to enhance the investigative capabilities of officers / officials of the Pakistan Army.



B. Training of E-Pakistan Acquisition and Disposal System (e-PADS) (7 – 9 January, 2025)

A detailed training on the e-Pakistan Acquisition and Disposal System (e-PADS) was conducted by the officers of Public Procurement Regulatory Authority / Islamabad in NAB HQ’s. The officers of relevant sections of NAB gained knowledge of this latest software system regarding the enhancement of transparency, accountability, governance, and efficiency in public procurement.



C. Trainings held in collaboration with National Intelligence Agency

As a result of continuous coordination with different training Academies of Law Enforcement Agencies working within the Country, multiple trainings for the NAB’s Officers were held at National Intelligence Academy in 2025. The courses ranged from Intelligence functions to Investigation of White-Collar Crimes, Anti-Money Laundering and Terror Financing.

D. Collaboration with UNODC and other International Agencies

With corruption becoming increasingly transnational and complex in the wake of global digitalization, it has become imperative to cooperate with international law enforcement agencies and relevant organizations to equip investigators to tackle contemporary challenges. In this regard, collaboration with the UNODC is underway to design a purpose-built course for NAB officers.



E. Trainings Under Annual Training Plan 2025 at PACA

The Training and Research Division (now PACA), after approval of the Worthy Chairman NAB, implemented the Annual Training Plan–2025. Under this plan, PACA successfully conducted 42 training courses and events through online and physical modes, enhancing technical and soft skills of investigators and prosecutors. These initiatives aimed at enhancing professional competencies while reinforcing moral values, integrity, and ethical standards of NAB officers.

i. Capacity Building Courses

Four capacity-building courses were included in the Annual Training Plan 2025, covering key areas essential for enhancing the professional competence of NAB officers. The courses focused on law, financial regulations, and professional conduct to ensure effective performance of official duties. Officers from HQ’s and all Regional Bureau’s participated in these training programs through in person and virtual modes.



GLIMPSES OF DIFFERENT TRAININGS EVENTS



ii. Training of Trainers (TOT)

PACA organized a two-day Training of Trainers (TOT) session. The session was attended in person by 10x officers responsible for regional training oversight. Detailed discussions were held on the objectives, structure, and expected outcomes of the Annual Training Plan - 2025.

iii. Refresher Courses, Directors' Conferences and Workshops

3x refresher courses were conducted in all Regional Bureaus to equip officers to tackle critical aspects of their professional day to day work. A total of 213x officers participated. 2x Directors' Conferences were held on stress management and leadership, attended by 32x participants. 2x workshops were designed and held at PACA for a total of 141x officers.



TRAININGS CONDUCTED UNDER PACA



iv. Inter-Regional Trainings

In 2025, three Inter-Regional Training sessions were organized, attended by 239x officers from various Regional Bureaus. These trainings focused on money laundering concepts including bank-related information analysis and 40 recommendations of FATF. Key areas covered included financial crime investigation under NAO 1999 (as amended), the Anti-Money Laundering Act 2010, and Suspicious Transaction Reports (STRs). These sessions enhanced professional competence and promoted inter-regional collaborations.

v. Staff Development Courses

The Annual Training Plan for 2025 included four dedicated staff development courses aimed at enhancing the professional capabilities of NAB officials. A total of 542x officials participated in these courses across all regions. These courses were independently organized by each regional office, with a focus on equipping staff with the necessary skills and knowledge to perform their duties more efficiently and professionally.

9.3 Forensic Science Lab (FSL)

NAB Forensic Science Laboratory (NAB FSL) is operational since November 2015 after its notification by Ministry of Interior as officially designated Laboratory for the purpose of adducing evidence in the courts of Law. It is conducting forensic in 4x sections i.e. Digital, Questioned Documents, Fingerprints and Open Source Intelligence (OSINT). The FSL working under PACA contributes a pivotal role in the NAB operations. Progress of FSL since inception is as follows:-

Section	Cases Received	Number of Items Analyzed
Questioned Documents & Fingerprint Forensics	265	55,120
Digital Forensics	151	450
OSINT	02	-
TOTAL	418	55,570



9.4 NAB’s Role in the Establishment of the National Forensics Agency

NAB played a foundational role in the establishment of the National Forensics Agency (NFA), contributing significantly to the development of Pakistan’s national forensic capabilities. At the request of the Ministry of Interior and Narcotics Control, Mr. Al Hasanat Rasul Mujahid in addition to his own duties as Director Forensics at NAB, was assigned the responsibility of Project Director to lead the transformation of the National Forensic Science Agency project into a permanent statutory institution on attachment basis.

The transformation process was steered and completed under the guidance of Chairman NAB and institutional support. These efforts culminated in the enactment of the National Forensics Agency Act, 2024 by Parliament in December 2024. Following the enactment, a state-of-the-art Digital Forensics Centre of Excellence and a fully functional Digital Forensics Laboratory were established, which processed over one thousand cases within less than a year of operation.

Furthermore, seven conventional forensic laboratories were made fully operational, enabling the Agency to provide a comprehensive range of forensic services across the country. NAB’s support has continued through the deputation of an additional officer to the National Forensics Agency, currently serving as Deputy Director (Human Resources), thereby contributing to the strengthening of the Agency’s administrative and institutional capacity. Through this sustained engagement, NAB has made a lasting contribution to national forensic development and the broader objectives of accountability and rule of law.





CHAPTER 10 – SUPPORT FUNCTIONS

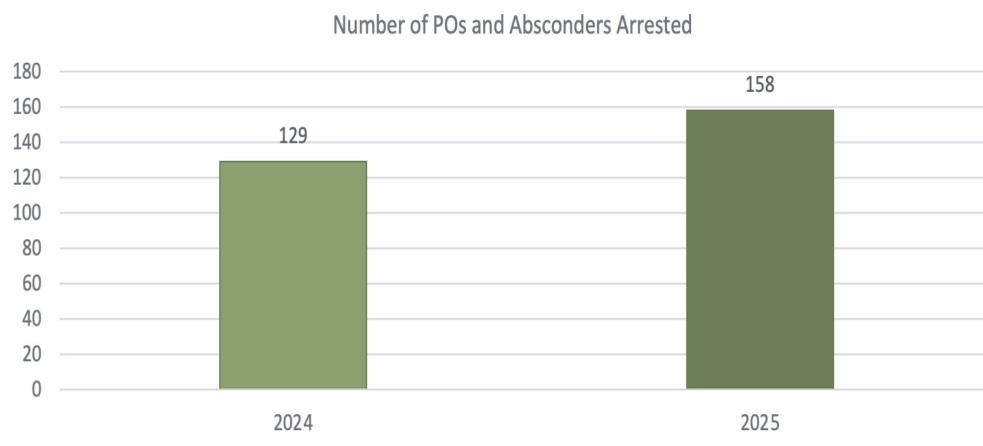
A. Intelligence Directorate

Intelligence Directorate was established in 2024 with a fresh mandate to support Headquarters and Regional Bureaus. In line with the assigned tasks and objectives by the competent authority, this Directorate delivered in the field while maintaining a low / invisible profile. The Directorate also supported / facilitated Regional Bureaus in arrest of Proclaimed Offenders (POs) / Absconders.

Individuals resorted to impersonating as senior NAB Officers for their illegal motives / monetary gains have also remained under focus of this Directorate. Summary of the achievements for the year 2025 that can openly be shared are:-

No. of Technical Assistance Provided to Regions	No. of Absconders Apprehended	No. of POs Apprehended	No. of Impersonators Identified
310	147	11	11

Comparison between the arrests made in 2024 and 2025 is as under: -



Further Intelligence Directorate is mandated to process Special Reports on the pointation of Whistle Blowers regarding various white-collar crimes. In such cases, identity of whistle blowers is kept confidential and impartial proceedings are carried out to reach logical conclusion in accordance with law. This year 75x such special reports were processed.

B. Inquiry Cell

For the disposal of backlog of departmental inquiries under National Accountability Bureau (NAB) Employees Terms and Conditions of Services, 2002, a dedicated Inquiry Cell was constituted. During 2025, 6x De-Novo inquiries were conducted and disposed. Additionally, 8x fresh inquiries were conducted out of which 7x have been concluded and 1x is being finalized.

C. Media Wing

The NAB Media Wing and its Regional Media Cells manage communication with journalists, media outlets, and the public. The Wing provides authentic information regarding the Bureau's initiatives while projecting its core achievements. As a pillar of NAB's strategic public relations, the Wing facilitated frequent interactions between senior leadership and media personnel, including international Bureau Chiefs and correspondents. In a significant move to increase transparency, NAB intensified its media engagement in October 2025 by hosting a major interaction between NAB leadership and key media figures. The Wing coordinated appearances of Deputy Chairman, DG (OPS) and designated NAB officers on podcasts, live talk shows and morning shows to discuss accountability issues.

The Wing also secured extensive coverage for several key events:

- i Passing-out ceremonies of trainee officers.
- ii Digitalization of payments to affectees.
- iii Outreach events, such as the Pakistan Sweet Home children visit to NAB HQ.
- iv International Anti-Corruption Day activities, including awareness walks and multi-platform publicity.
- v Institutional milestones, including MoU signings, anti-money laundering seminars, and cheque distribution ceremonies.

Beyond event coverage, the Wing produced advertisements in national press, news tickers and commercials for public awareness. It continued to manage the Chairman's high-level engagements with major domestic outlets and international news agencies, including Xinhua, Arab News, and The New York Times. It managed publication of news stories and articles at international media platforms including Xinhua and Arab news.

The performance of Media Wing and Media Cells at Regional offices during the year is as under:

Region	No of Press Releases	No of Advertisements	Public Service Message in Print Media	Public Service Message in Electronic Media	No. of Events Covered	Publications of Special Supplement
HQ	35	12	2	2	35	2
Karachi	7	28	-	-	3	
KP	10	10	11	-	4	
Lahore	35	29	-	-	33	
Multan	24	5	-	-	25	
Quetta	30	7	-	-	29	
Rawalpindi	4	9	-	-	9	
Sukkur	1	13	-	-	1	

Right of Access to Information: Progress of Public Information Officer (PIO) / Media Wing related to various queries / applications of citizens of Pakistan under Right of Access to Information Act-2017 during 2025 is as under:-

Application Received at NAB HQs	Applications responded under RTI	Action – bared applications	Appeals Received from PIC	No. of Hearings attended at PIC	Appeals adjudicated by PIC including backlog of 2024	Appeals settled by PIC in NAB's favor	Pending Appeals Before PIC
242	90	152	6	21	11	11	00



Meeting with Jiang Chao Bureau Chief of Xinhua, China



Briefing to MoIB team on NAB's performance



Deputy Chairman Sohail Nasir appeared in Talk show at ARY News



Deputy Chairman Sohail Nasir appeared in Talk show at GTV News

D. Land Directorate

In line with the Chairman’s strategic vision, to secure the state land from usurpation, need assessment and critical analysis of various typologies of land crimes were conducted to secure state land from illegal allotments, manipulation of revenue records and fraudulent transfers through various means. Since, various federal and provincial departments hold prime state land entrusted to them in capital and all provinces, the Competent Authority conceptualized the establishment of specialized monitoring unit. Therefore, the land Directorate was established on July 25, 2025 at NAB HQ. This Directorate serves as a specialized oversight unit for land related cases, working as anti-land crimes Directorate.

Given the multifarious challenges faced by regions in scrutinizing land record, land identification / surveys and land valuation, the Land Directorate has been mandated to facilitate the regions in disposal of inquiries / investigations. Extensive working was done to collect essential data from various stake holders and Regional Bureaus regarding all types of land crimes and to reconcile their details in terms of measurement of area, value and assessment of modus operandi to find culpability under NAO, 1999 as amended. Despite the challenges of non-availability of latest maps, issues of boundaries and cadastral survey, Land Directorate successfully implemented various policy instructions issued by the Competent Authority to enhance the quality of work and speed up the progress of ongoing cases. To deliver upon this onerous responsibility, a twofold approach of supporting and enabling the regions by providing necessary expert opinions, analysis and guidance through Ops Division NAB HQ, alongside constitution of Land Revenue Cells (LRCs) at Regional Bureau has been adopted.

In a very short span the Directorate under the guidance of worthy Chairman NAB and direct supervision of Deputy Chairman NAB was able to deliver the task by compiling / reconciling data of land cases, scrutinization of high value complaints / reports and analysis of complex land revenue propositions in ongoing inquiries / investigations. The Directorate conferred with the critical responsibility of monitoring of high priority land cases, has developed a coordination mechanism for robust working on cases worth trillions of rupees. Land Directorate has successfully set precedents of conducting market evaluation of lands by SBP listed Evaluator, as per instructions of Worthy Chairman NAB. Moreover, Land Directorate is in a process of scrutinizing additional information of land cases, reflecting an accumulative land area of 1,417,035 (Acres) worth trillions of rupees unveiling misappropriations, suspicious record entries of prime state land worth trillion of rupees.

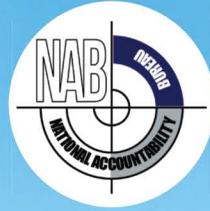
SUMMARY OF MONITORING CASES LAND DTE

Sr. No.	Region	Stage	Total Number of Cases	Total Area in Acres
1.	Karachi	Inquiries	17	16902
2.	Karachi	Investigation	01	03
3.	Karachi	CVs	03	210
4.	Sukkur	CV	01	43
5.	Lahore	Inquiry	01	869
6.	Multan	inquiry	01	71
TOTAL			24	18098



PART - 02

OPERATIONS AT REGIONAL BUREAUS

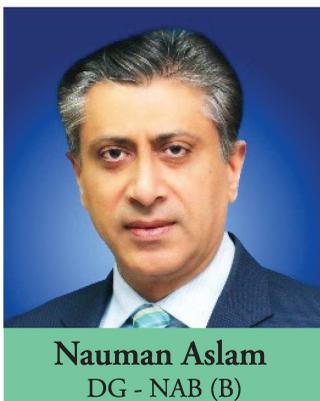


CHAPTER - 01

NAB BALUCHISTAN



CHAPTER 1 – NAB BALOCHISTAN



NAB Balochistan office was established in the year 2000 at Quetta Cantt. Its jurisdiction ranges over the whole Province of Balochistan. Additionally, sub-offices were established in Gwadar and Chaman in 2024 for public facilitation / accessibility and effective coordination. The Region received “Distinguished Performance Award” (2nd Position) in 2025 from the Honorable Prime Minister of Pakistan for notable recovery of state land amounting to Rs. 1.37 trillion made in the inquiry related to the Forest and Wildlife Department of Balochistan.

1.1 Operational Activities

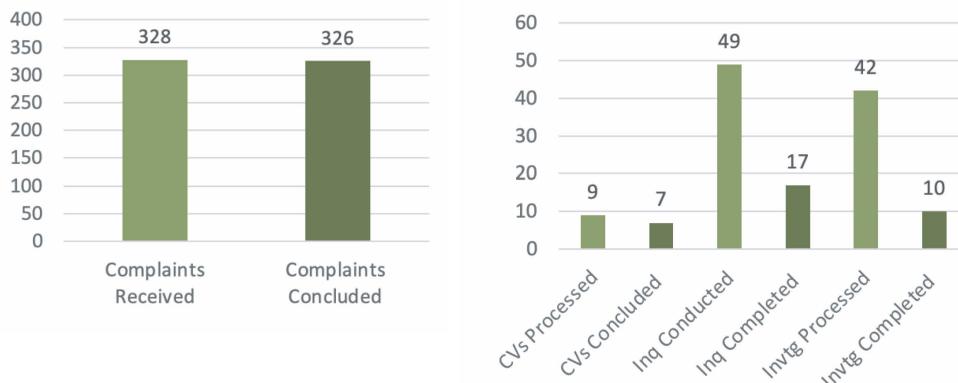
During the year, NAB (B) processed 328x complaints out of which 326x complaints were decided. Details of operational activities are as under: -

Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		328
Non cognizable / Frivolous complaints		296
Cognizable complaints	CVs	6
	Direct Inquiry + Investigation	4
	Linked with ongoing cases	20
Complaints concluded		326
Under process		2
CVs Processed		9
Closed		3
Linked with ongoing cases		0
Upgraded into inquiry		4
Concluded during the year		7
Under process		2

NAB (B) conducted 49x inquiries (Inq), out of which 17x were completed. Moreover, 42x investigations (Invtg) were conducted out of which 10x were completed. Presently, 32x Inq and 32x Invtg are under process. The Region is pursuing 40x under trial cases before the Accountability Courts.

OPERATIONAL STATISTICS



A. Recoveries

NAB (B) has successfully recovered an amount of **Rs. 1.373 trillion** in 4x different cases. Indirect recovery of Rs. 268.139 Million was made in Investigation against Gwadar Industrial Estate Development Authority (GIEDA), Rs. 19.935 Million was recovered in case against C&W Department, Rs. 8.437 Million was recovered in Investigation against Finance Department and in Inquiry against Forest Department state-owned assets comprising 1,019,969 acres of forest land, with an assessed valued of Rs.1.373 trillion was recovered. Recovery in Forest Department inquiry was made possible through close coordination with various departments of the Government of Balochistan. The identified land was duly mutated in favor of Government. In recognition, the Chief Minister Balochistan has issued a letter of appreciation for the Director General NAB (B) and his team.

B. Accountability Facilitation Cell (AFC)

During the year, 4x complaints were received in AFC against civil servants, wherein, 3x were decided and 1x is under process. Additionally, 1x CV was processed and upgraded into inquiry.

C. People Centric Initiatives

To ensure prompt grievance redressal, DG NAB (B) held 12x Khuli Katcheris. A total of 48x complainants were personally heard, with specific directions issued for the resolution of their cases. Moreover, the Bureau improved its service delivery by implementing a new visitor feedback proforma.



DG NAB (B) conducting monthly open hearing (khuli katcheri) at NAB (B) office, Quetta

D. Organizational Expansion

As part of an organizational expansion, sub-offices were established in Gwadar and Chaman. These offices have contributed to improve operational efficiency by enhancing interdepartmental coordination and ensuring continuous collaboration. Additionally, they provided local residents with direct access for the redressal of grievances. The Gwadar office, in particular, has been instrumental in overcoming the logistical hurdles faced by witnesses and subjects of investigation due to the geographical distance from Quetta. NAB (B) Sub Office Gwadar in coordination with Revenue Department has successfully digitalized all the mouzas of Gwadar due to which issues of overlapping mouzas lands, gaps in different mouzas and excessive sale of land has been settled.

1.2 Awareness and Prevention Activities

Under the awareness mandate, NAB (B) conducted 27x Seminars and Walks, competitions among students in 10x categories i.e. painting / poster, Declamation / Essay Writing and Short Film, 5x visits of students to NAB (B) office, delivered 14x lectures and established 448x Character-Building Societies (CBS).

In the Prevention Regime, 2x ongoing Prevention Committees are working on matters relating to Land Issues of District Gwadar and Gwadar Port Authority. The Region also conducted 2x Conference Mode Prevention activities with Minorities Affairs Department regarding their budget allocations / disbursements & automation and Balochistan Board of Intermediate and Secondary Education for improvements in its sectors of examination, administration and academic matters.



CM Balochistan alongwith DG NAB (B) on the occasion of prize distribution ceremony of Inter-Universities Sports Tournaments



DG NAB (B) addressing students of University of Balochistan during visit of students to NAB office at Quetta



Director NAB addressing the students during seminar at Sardar Bahadur Khan Women University, Quetta



DG NAB (B) chaired a meeting of Conference Mode Prevention Exercise with AG Balochistan and AGPR



DG NAB (B) chaired a meeting of Conference Mode Prevention Exercise with Minorities Affairs Department, Quetta



A Student participating in Inter-University Calligraphy Competition arranged by NAB (B)



NAB (B) displayed Anti-Corruption Awareness Billboards during Anti-Corruption week in Quetta



Group Photo of DG NAB (B) with Students of BUTEMS University, Quetta during their visit to NAB (B)



Awareness Walk to commemorate International Anti-Corruption Day at NAB (B)



Officer in Charge (OIC) NAB Sub Office Gwadar addressing the seminar arranged on the eve of Anti-Corruption Day



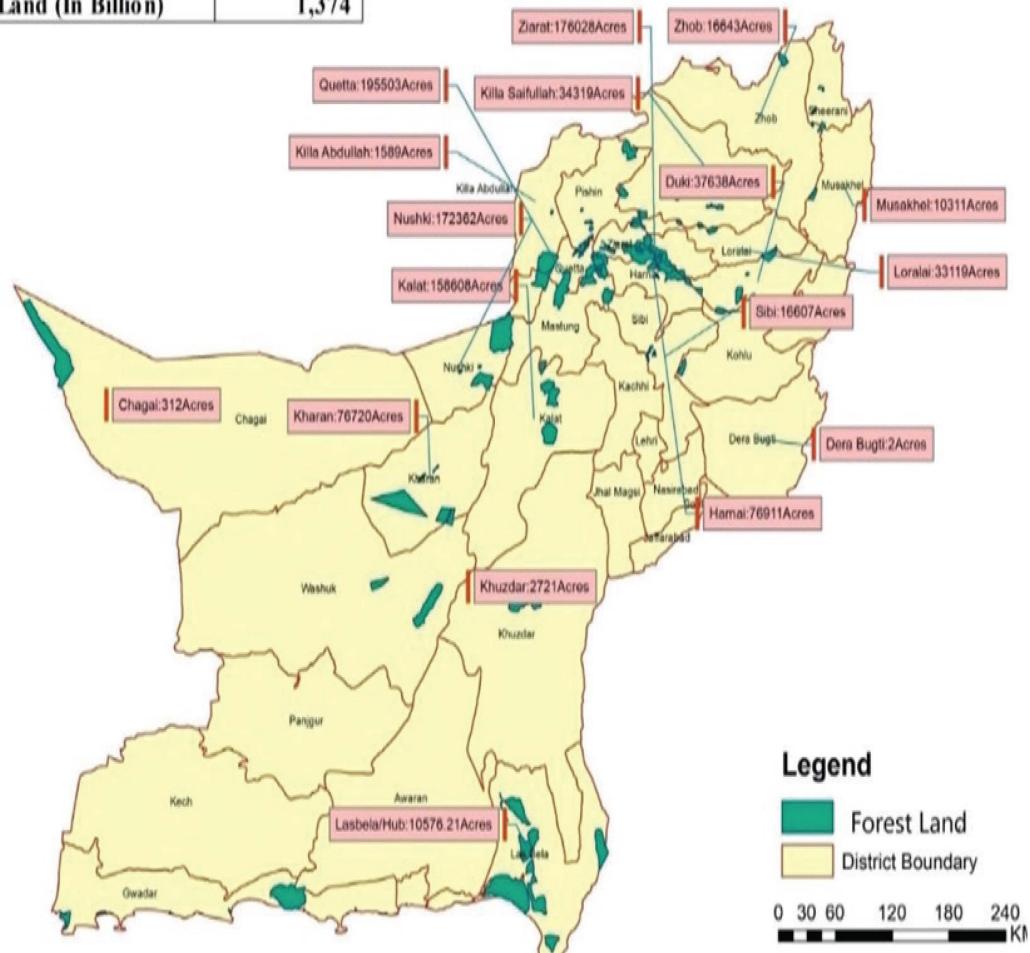
Seminar on the eve of Anti-Corruption Day organized by Sub Office Chaman

1.3 Major Cases

Forest Department, Govt of Balochistan & others

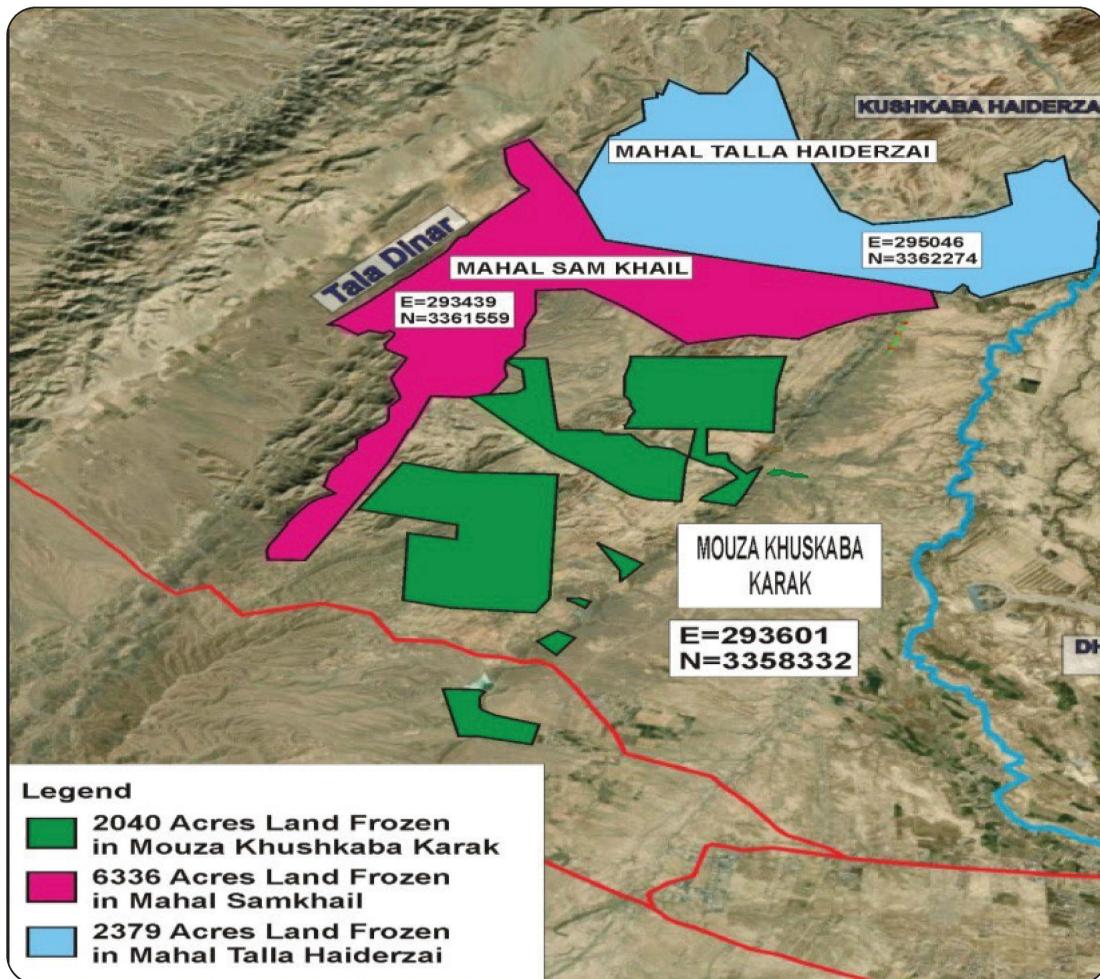
During the year, NAB (B) recovered Forest Land through remarkable efforts in the above title case. The land was previously notified in favour of Forest Department through different notifications, as old as decades, but the department was either oblivious to the issue or was deliberately reluctant to take position and transfer in their name resultantly the land was being encroached by land mafia. After coordinated efforts of NAB (B) 1,019,969 Acres of land worth Rs. 1.37 trillion has been successfully mutated, demarcated and legally protected in favour of the Forest Department, Government of Balochistan.

Total Land Mutated (Acres)	1,019,969
Worth of Land (In Billion)	1,374



Revenue Department Govt of Balochistan and Others

A precious Government of Balochistan Land has been allotted to private individuals by the Revenue Officials under ulterior motives. NAB (B) has safeguarded the public interest by freezing approximately 111,118 Acres of Land, valued at Rs. 25 Billion approx. The land, located in Quetta and Hub Districts, was primarily settled in favor of or owned by the government; however, revenue officials, in collusion with other beneficiaries, unlawfully granted ownership and tenancy rights to ineligible individuals through a bogus and sham process. This systematic corruption enabled the partial transfer of valuable state assets to a well-known housing society and alleged proxies of public officials. To prevent further sale or transfer of public assets, NAB (B) has frozen the land and taking further legal actions.



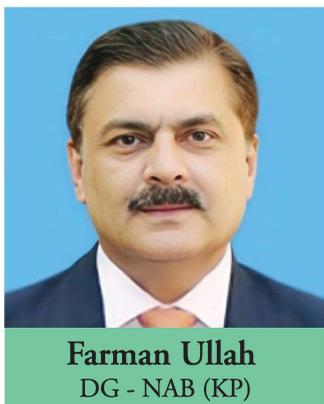


CHAPTER - 02

NAB KHYBER PAKHTUNKHWA



CHAPTER 2 – NAB KHYBER PAKHTUNKHWA



NAB Peshawar office was established in 2000, its jurisdiction covers all the Civil Divisions of the Province of Khyber Pakhtunkhwa. This year the Region remained focused on recovery of state assets in collaboration with the concerned officers / officials of Provincial Government, like the Kohistan Case. In recognition of efforts of NAB (KP) and officers of Provincial Government, Distinguished Service Award was given by the Honorable Prime Minister of Pakistan to the concerned Investigation Officer of NAB (KP) and ADC, District Kohistan.

2.1 Operational Activities

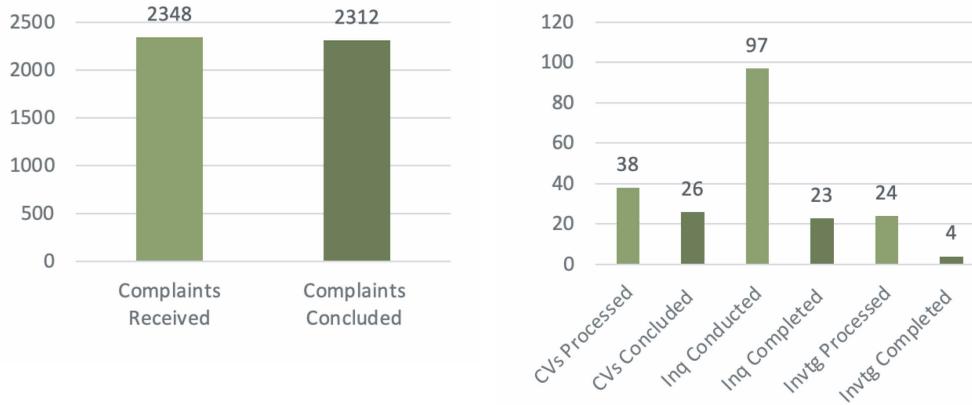
During the year, NAB (KP) processed 2348x complaints out of which 2312x complaints were decided. Details of operational activities are as under:-

Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		2348
Non cognizable / Frivolous complaints		1066
Cognizable complaints	CVs	31
	Direct Inquiry + Investigation	16+4
	Linked with ongoing cases	1195
Complaints concluded		2312
Under process		36
CVs Processed		38
Closed		5
Linked with ongoing cases		2
Upgraded into inquiry		19
Concluded during the year		26
Under process		12

NAB (KP) conducted 97x Inquiries (inq) resulting in disposal of 23x inquiries. Moreover, out of 24x Investigations (invtg), 4x were concluded. At present, 74x Inquires and 20x Investigations are under process. 61x Warrant of Arrest were issued wherein 37x were executed. The Region is pursuing 48x cases before the Courts.

OPERATIONAL STATISTICS



A. Recoveries

During the year, NAB (KP) concluded various cases of embezzlement and illegal transfer of state land including matters of illegal allotment / mutation which led to recovery of **Rs. 30.37 billion** by the Region.

B. Activities of Accountability Facilitation Cell (AFC)

In the reporting year, 4x complaints were received in AFC wherein 3x were decided and 1x is under process. Additionally, 6x CVs were conducted, out of which 5x are concluded while 1x is under process.

C. People Centric Initiatives

12x Khuli Katcheri (Public Hearings) were held by DG NAB (KP) wherein 78x complainants were heard for redressal of grievances. Moreover, the visitor feedback proforma enabled the Bureau to better serve and assist the visitors.



DG NAB (KP) conducting Khulie Katcheri (open hearing) at NAB (KP) office

D. Social Initiatives

In wake of the devastating flood of 2025 the Bureau while recognizing the social responsibility towards affected people, arranged fund raising in which officers and officials of NAB across Pakistan gave contributions as a gesture of solidarity with the flood victims. A dedicated team of NAB (KP) was tasked with the responsibility for distribution of essential items among the affectees.



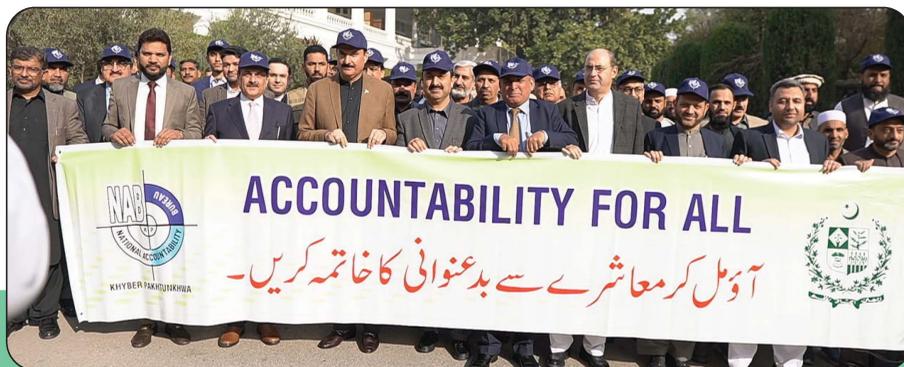
Distribution of essential items for flood affectees.

2.2 Awareness and Prevention Activities

NAB (KP) conducted 20x Seminars and Walks, 677x competitions (painting / poster, Declamation / Essay Writing etc.), 2x student visits to NAB (KP) office, established 1688x Character-Building Societies (CBS) and delivered 10x lectures. In the Prevention Regime, 5x ongoing Prevention Committees are working on matters relating to Minerals Development Department, Local Government & Rural Development Department, Medical Teaching Institutions, Leasing of State Land and Small Industries Development Board, respectively.



Commemoration of International Anti-Corruption Day at the Governor House KP



Governor KP participated in awareness walk held on International Anti-Corruption Day

2.3 Major Cases

Misappropriation of Government Funds in District Upper Kohistan (KP)

Information was received by NAB indicating systematic financial corruption involving collusion among various government departments and private parties in District Upper Kohistan. NAB's expeditious action exposed a meticulously crafted scam to misappropriate and embezzle more than Rs.36 billion from public accounts in Upper Kohistan District of KP. The colossal fraud has been orchestrated with craftiness in explicit collusion among the government officials, greedy contractors, complicit banking authorities and others. Huge unauthorized withdrawals from public/civil account G-10113 were made. These amounts were credited into the bank accounts of more than 73x fake companies/ individuals and construction firms.

The said companies opened and operated more than 126x bank accounts in several banks throughout the country. So far Rs 5.9 Billion have been frozen in bank accounts of the said companies. Rs. 1.39 Billion in cash and Foreign Currency equivalent to PKR 45 Million is confiscated. 3.22 KG (257.83 Tolas) Gold valuing Rs.80 Million has been recovered. 80x luxurious cars have been recovered. 181x Properties including Commercial Plazas / Plots, Farm Houses, Luxurious Houses, Flats/ Penthouses, Shops and Commercial / Residential Plots in Islamabad, Rawalpindi, Peshawar, Abbottabad, Mansehra and other cities are frozen. Thus, in order to secure the loss caused to provincial government, ill-gotten assets amounting to Rs. 26 billion approx. have been recovered through freezing.

Illegal Mining of Placer Gold - Mines & Minerals Development Department (KP) and Others

An inquiry was initiated in 2025 against officials of the Mines & Minerals Development Department, Khyber Pakhtunkhwa, regarding corruption in the auction and granting of placer gold mining leases along the Kabul and Indus Rivers as well as illegal mining. During the inquiry proceedings, serious anomalies were observed regarding the auction proceedings of the Placer Gold Blocks as the reserved price was not calculated as per the process envisaged in Mineral Auction Rules 2022. Moreover, lease holders were violating various sections of the agreement which required urgent actions. A meeting between officers of NAB, officers of Government of KP and Mines and Mineral Department was held wherein the matter was discussed in detail. Following the meeting, Provincial Cabinet considered the observations of NAB, Section 144 CrPC was imposed to halt the illegal mining at site. The timely interventions prevented substantial financial losses to the National Exchequer and protected valuable reserves of Placer Gold from unlawful exploitation.

Illegal Transfer and Sale of Tarbela Cotton Textile Mills Land

Land measuring 319-K 16M at Mouza Qazian, Haripur was acquired by Central Govt. in the year 1975 for setting up Tarbela Cotton & Spinning Mills (TC&SM). Conveyance deed in respect of land was made between the Governor, NWFP and the Central Government solely for establishing the mill. The owner of mill, in connivance with Revenue officials illegally transferred state land in the name of private persons in the year 2002 by changing fard e badar and later on changed the purpose of land subsequently and illegally sold land to private persons in multiple transactions through forgery in revenue documents. NAB took cognizance of the matter and recovered the land worth Rs. 3.198 Billion.

Illegal Transfer of Protected Forest Land to Private Persons in District Swat

NAB (KP) received reports regarding illegal possession by private persons of protected forest land at District Swat. During inquiry, it was found that despite decisions of Courts in favor of Forest Department, neither Revenue Department mutated the land back to Forest Dept nor the Forest Dept took possession of their land in question. During the inquiry, the forest land in question was demarcated afresh and re-mutated to Forest Dept in various chunks. A report was furnished by the Revenue authorities indicating that a total of 922 Kanals 17 Marlas land located in district Swat, having a market value of Rs. 2.225 billion was re-mutated to Forest Dept and its possession taken over by the department due to efforts of the Combined Investigation Team (CIT).

Picture Gallery

Frozen Cash and Gold



Cash and Gold frozen in investigation against District Accounts Office - Kohistan

Frozen Vehicles



Vehicles frozen in investigation against District Accounts Office - Kohistan

Frozen Property



Farm House in IBECHS frozen in investigation against District Accounts Office - Kohistan

Frozen Properties



The Galleria, Bahria Enclave, Islamabad frozen in investigation against District Accounts Office - Kohistan



House in Sector G-13/3, Islamabad frozen in investigation against District Accounts Office - Kohistan



The Arch, G-11, Islamabad frozen in investigation against District Accounts Office - Kohistan



House in G-13, Islamabad frozen in investigation against District Accounts Office - Kohistan



2337 Kanals frozen in inquiry against Burq Initiative & Others in Haripur



319 Kanal frozen in Inquiry against Officers / Officials of Revenue Department in Haripur

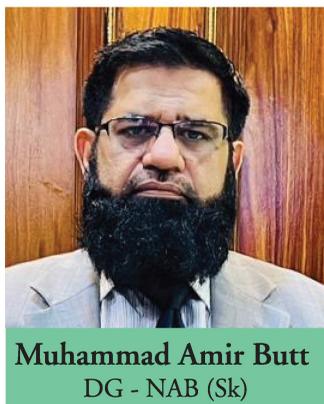


CHAPTER - 03

NAB SUKKUR



CHAPTER 3 – NAB SUKKUR



NAB Sukkur Office was established in 2015, with jurisdiction spanning over the Civil Divisions of Sukkur, Shaheed Benazirabad and Larkana in the Province Sindh.

In 2025, NAB Sukkur secured and retrieved sizeable state land. In recognition of this landmark achievement, the Region was awarded 1st position as “Best Performing Region” by the Honorable Prime Minister of Pakistan.

3.1 Operational Activities

During the year, NAB (Sk) processed 1083x complaints; out of which 1079x complaints were decided. Details of operational activities are as under:-

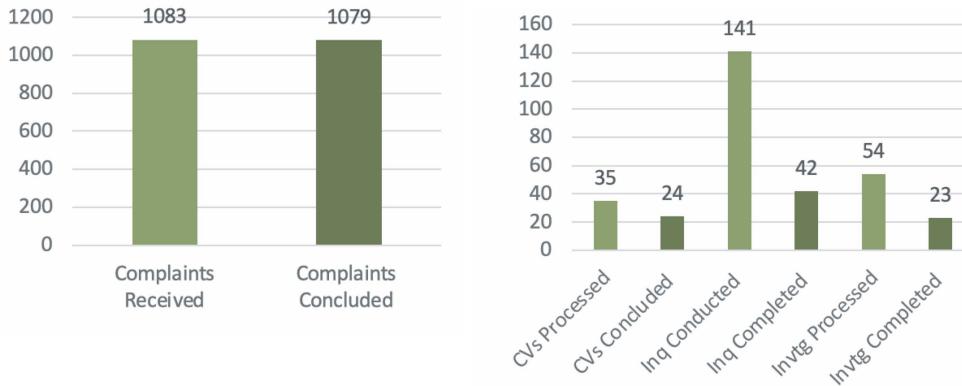
Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		1083
Non cognizable / Frivolous complaints		850
Cognizable complaints	CVs	26
	Direct Inquiry + Investigation	8
	Linked with ongoing cases	195
Complaints concluded		1079
Under process		4
CVs Processed		35
Closed		9
Linked with ongoing cases		3
Upgraded into inquiry		12
Concluded during the year		24
Under process		11

The Region conducted 141x inquiries (Inq) and 42x were completed. Similarly, 54x investigations (Invtg) were conducted and 23x investigations were disposed off. At present, 99x Inq and 31x Invtg are under process. Moreover, 3x Warrants of Arrest were issued.

For ensuring continued legal follow-up of investigations concluded under section 18 (g) of NAO, 1999, 18x References before the Accountability Courts are being pursued.

OPERATIONAL STATISTICS



A. Recoveries

NAB Sukkur successfully secured state-owned land measuring **1.63 million acres**, with an estimated value of **Rs. 3.730 trillion**. This achievement involved the identification and legal transfer (mutation) of forest, National Highway Authority (NHA), Sindh Industrial Trading Estate (SITE) and other state lands in the revenue record. This voluminous task was accomplished through close coordination with various departments including Federal and Provincial Departments.

B. Accountability Facilitation Cell (AFC)

The AFC processed 17x cases during this period, out of which 14x cases have been conclusively resolved; while 3x are under process.

C. People Centric Initiatives

To address public concerns directly, DG NAB Sukkur held 12x “Khuli Katcheri” sessions wherein, 31x complainants were heard and appropriate directions issued to resolve their grievances promptly. Additionally, the structured Visitor Feedback Proforma has been implemented to enhance service delivery.



DG NAB (Sk) conducting Khuli Katcheri (open hearing) at NAB (Sk) office

3.2 Awareness and Prevention Activities

Under the Awareness and Prevention mandate, the Regional Bureau conducted 9x Seminars / walks, 39x competitions (Painting / Poster, Declamation / Essay Writing etc.) and delivered 10x lectures. Moreover, 2x school students visits to NAB Sukkur were organized and 918x Character Building Societies (CBS) were established in various educational institutions. In Prevention Regime, 1x Prevention Committee focusing on governance matters within the Sindh Seed Corporation and the Provincial Agriculture Department is currently operational.



Anti-Corruption Walk held on International Anti-Corruption Day 2025 in collaboration with IBA Sukkur

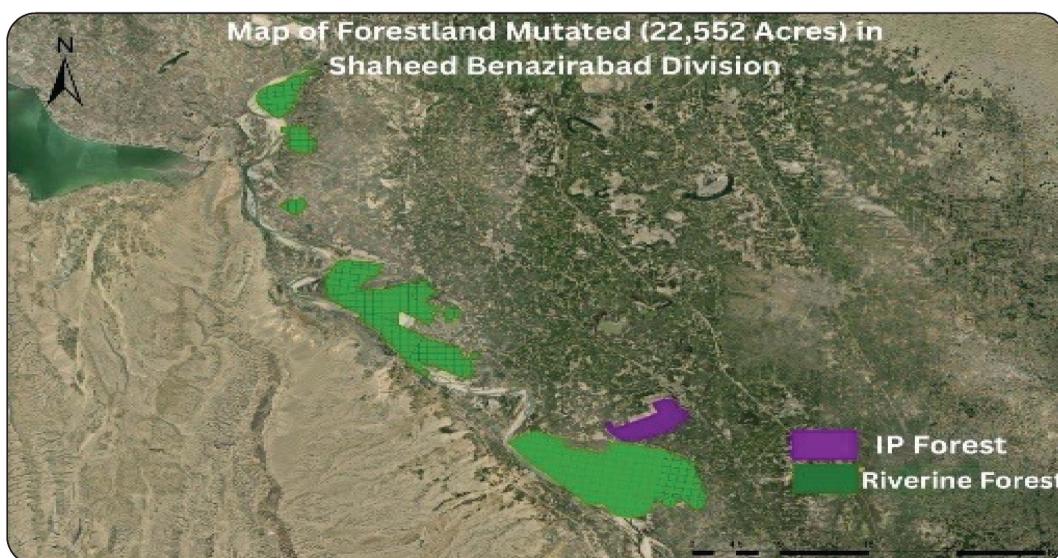


Commemoration of International Anti-Corruption Day at IBA Sukkur

3.3 Mega Cases

Forest Land Protection & Recovery Initiative

Pursuant to orders¹ from the Constitutional Court, DG NAB Sukkur authorized three inquiries concerning three afforestation circles of Sindh Forest Department (SFD) within its jurisdiction. In close coordination with the Sindh Forest Department and District Revenue Authorities, NAB Sukkur pursued parallel legal avenues to comply with Supreme Court and High Court directives, resulting in an unprecedented indirect recovery of Rs. 3,669.6 billion by securing state land against illegal encroachment.



Strategic Approach

NAB Sukkur implemented a planned, result-oriented strategy focusing on:

Collection / Trace of Notification

NAB Sukkur, in collaboration with SFD, first traced all forest land notifications including historic ones issued from late 1800s and early 1900s (during British Regime). NAB after gigantic efforts quantified all such notifications and incorporated every change made by the Province in respect of clarification and amendment in area.

Demarcation of Forest Land

To ensure fairness, transparency, and prevent future disputes, NAB Sukkur engaged multiple technical agencies, Survey General of Pakistan, Settlement & Survey Department of Sindh and GIS Unit of SFD for physical & GIS demarcation of notified land. This scientific methodology developed territorial polygons of notified land; followed by satellite and physical demarcation of all Reserved & Protected forests. This process covered area of 512,765 acres surveyed by Surveyor General of Pakistan (for Irrigated Plantation, Riverine & Range Forest) and area of 1,343,325 acres by Settlement & Survey Department of Sindh (for Mangroves).

¹ Order (dated 18.09.2018) of Supreme Court for demarcation; Order of Sindh High Court (dated 12.05.2020) for Inquiry of misappropriated forest land and identification of delinquent forest officers and influenced beneficiaries.

Mutation of Notified Forest Land

After completion of demarcation, all such identified forest lands were secured to be mutated in the name of SFD through entries in Revenue Record (by incorporation in Village Form VII of concerned Districts). During 2025, NAB ensured mutation of forest land as tabulated below; the market value of such recovered land (indirect) has been worked as Rs. 3,668.30 billion.

Description	Mutated Land (acres)	Market Value (Rs. In billions)
Forest Land in Division Sukkur and Larkana	9,785	17.34
Additional Forest land Identified in all division of Sindh	210,079	366.93
Mangroves Land	1,403,343	3,284.03
Grand Total	1,623,207	3,668.30

Compendium of Forest land

With collaborative efforts, NAB Sukkur compiled a compendium of Sindh Forest land featuring all notifications, demarcation maps and mutation of all such land in Province of Sindh.

Environmental and Economic Impact

By legally securing the land, NAB has established the necessary foundation for lawful conservation, restoration, and sustainable development, including the potential monetization of carbon assets. Notably:-

- i. The protected Indus Delta mangroves within this recovered land have the potential to sequester approximately 8.3 million tCO₂e (tons of carbon dioxide equivalent), annually. This carbon sequestration capacity holds an estimated annual market value of USD 208 million (i.e. approx. Rs. 58 – 60 billion).
- ii. The overall Natural Capital Accounting value of the restored mangrove ecosystem is estimated at USD 6.25 billion (i.e. approx. Rs. 1,760 billion).

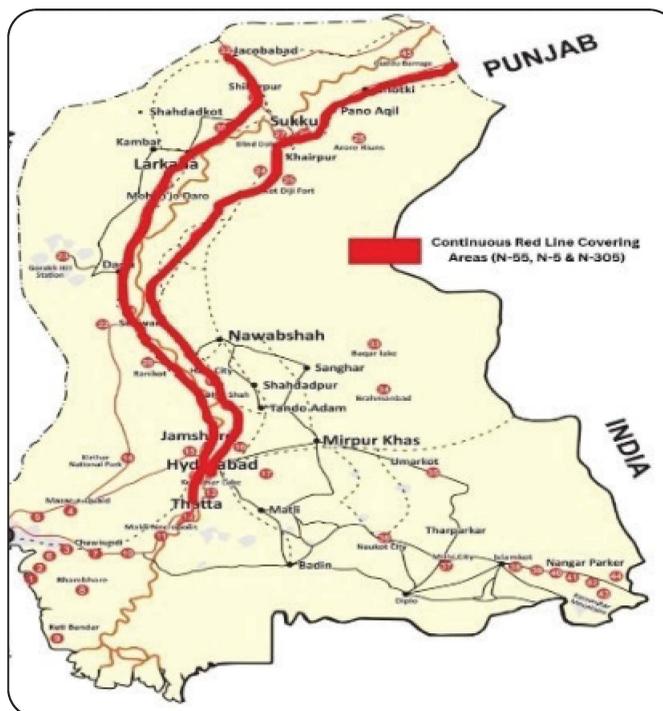


Mutation of Land in Favor of National Highway Authority (NHA)

NAB Sukkur ensured mutation of critical NHA land, safeguarding national infrastructure worth billions of rupees and successfully concluded a major inquiry into the long-standing failure to transfer (mutate) land acquired for the National Highway N-5, an issue persisting since 1992.

Through persistent coordination with NHA, Revenue Authorities, Settlement Survey Department and relevant Revenue Authorities, NAB Sukkur ensured the expedited resolution of this critical matter. As result of these efforts, 1,600.77 acres of land have been formally mutated in favor of NHA.

This decisive action secured state assets valued at approximately Rs. 47.50 billion and protected vital national infrastructure constructed on this land, serving the entire nation, which is valued in trillions of rupees.



Mutation / Demarcation of Land - Sindh Industrial Trading Estate (SITE) Sukkur

NAB Sukkur successfully resolved long standing land discrepancies in SITE through comprehensive demarcation and mutation of 655.49 acres of land worth of Rs. 13.244 billion, thereby securing vital industrial assets. The intervention further facilitated recovery of Rs. 134 million in outstanding dues, removal of encroachments from over 200 acres of previously notified but illegally occupied / encroached SITE land and initiation of cancellation proceedings against 54 non-utilized plots. The mutated land is being utilized for industrial allotment, which would generate economic activity and support industrial growth, contributing to enhanced transparency and land governance.

Recovery of State Land for Govt. Degree College, Kandhkot

NAB Sukkur investigated the wrongful retention of state land acquired by the Sindh Education and Literacy Department in 1999. Despite legal transfer to the government, a plot measuring 6.34 acres valued at Rs. 895.16 million remained illegally recorded in the names of private individuals, posing a continuous threat to this public asset. To secure the land against encroachment and legal disputes, NAB Sukkur initiated immediate corrective measures. Through coordination with the Education and Revenue Departments, the Bureau facilitated the necessary administrative and legal actions.



Picture Gallery

Frozen Property



Agricultural land measuring 5–30 acres – Distt. Qamber Shahdadkot



Agricultural land 1-31 acres, Deh Allah Rakhio Junejo, Distt. Qamber Shahdadkot

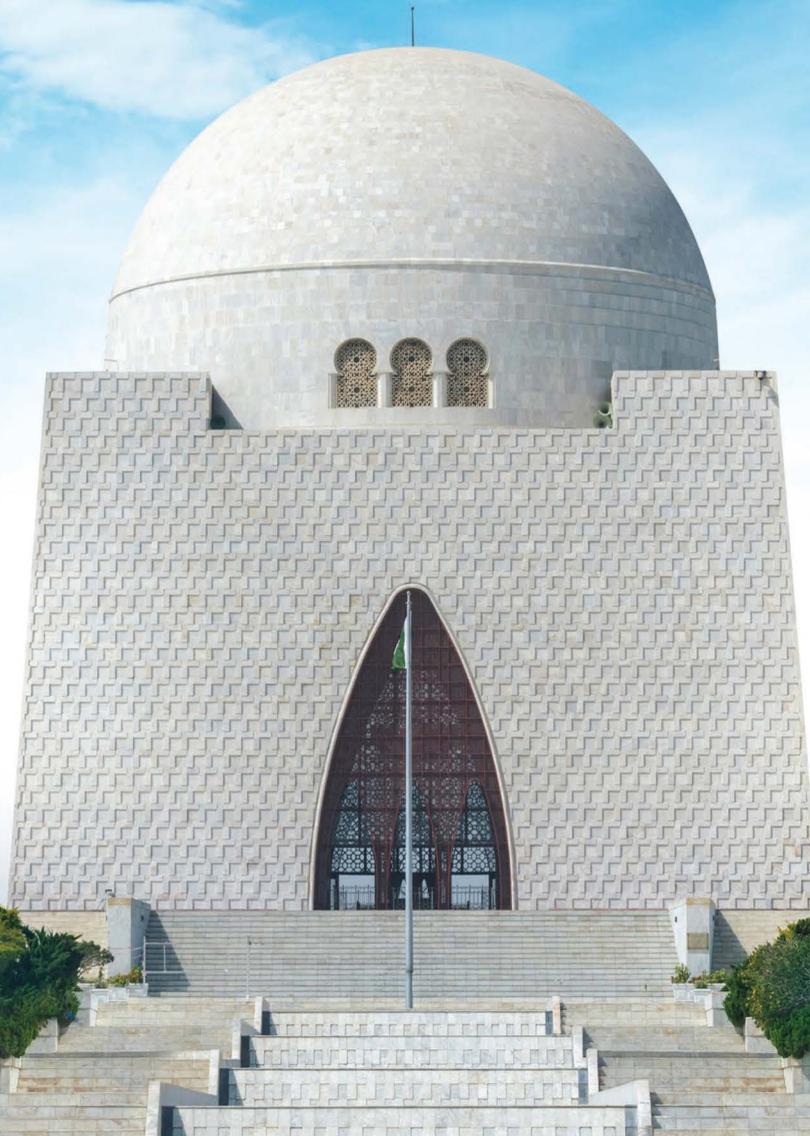
Forest Land Mangroves





CHAPTER - 04

NAB KARACHI



CHAPTER 4 – NAB KARACHI



Shakeel Ahmad Durrani
DG - NAB (K)

NAB Karachi was initially established in the year 2000 under the nomenclature of NAB Sindh. Subsequently, in 2014, NAB Sindh was reorganized and bifurcated into two separate Regional Bureaus, namely NAB Karachi and NAB Sukkur, with a view to enhance operational efficiency and regional focus. NAB Karachi exercises jurisdiction over the Civil Divisions of Karachi, Hyderabad and Mirpurkhas in the Province of Sindh. During the year 2025, NAB Karachi continued to effectively discharge its statutory mandate of combating corruption through accountability, enforcement, prevention and awareness initiatives. The successful recoveries through Plea Bargain reflect NAB Karachi's effective use of legal mechanisms to deliver concrete results and reinforce public confidence in the accountability process.

4.1 Operational Activities

During the reporting period, NAB (K) processed a total of 4,341x complaints, out of which 4,286x complaints were decided. Details of operational activities are as under-

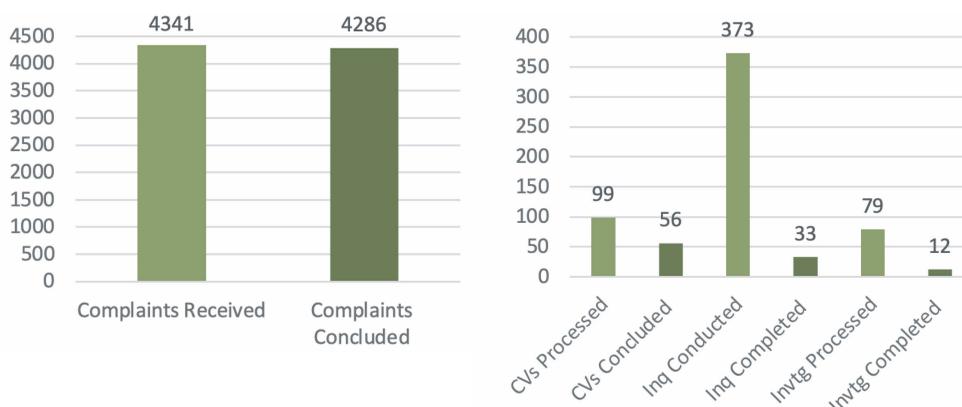
Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		4341
Non cognizable / Frivolous complaints		2079
Cognizable complaints	CVs	50
	Direct Inquiry + Investigation	28+5
	Linked with ongoing cases	2124
Complaints concluded		4286
Under process		55
CVs Processed		99
Closed		11
Linked with ongoing cases		3
Upgraded into inquiry		42
Concluded during the year		56
Under process		43

373x inquiries were conducted during the year, resulting in the disposal of 33x inquiries, while 79x investigations were processed, leading to the conclusion of 12x investigations.

As of the end of the reporting period, 340x inquiries and 67x investigations remained under process. Under enforcement actions, 77x arrest warrants were issued and 25x accused persons were declared Proclaimed Offenders during the year. Whereas, out of total arrest warrants, including those issued in previous years, 81x were executed. The Region is pursuing 50x cases before the Courts.

OPERATIONAL STATISTICS



A. Recoveries

NAB Karachi achieved significant financial recoveries amounting to **Rs. 4.16 billion** in the reporting period. These recoveries were made in cases involving misuse of public property and embezzlement, such as the CoCo Green Housing Scheme acquisition and illegal allotment of plots.

B. Activities of Accountability Facilitation Cell (AFC)

In order to ensure transparency and facilitate expeditious handling of complaints involving public office holders and other stakeholders, the Facilitation Cells at NAB Karachi remained actively engaged throughout the year.

- i. During the reporting period, **2x** complaints pertaining to Parliamentarians were received, out of which **1x** complaint was decided. Additionally, **3x** Complaint Verifications were undertaken, of which **1x** CV was concluded, while **2x** CVs remained under process.
- ii. A total of **20x** complaints relating to Bureaucrats were received, out of which **14x** complaints were decided, whereas **6x** complaints remained under process. Moreover, **52x** Complaint Verifications were conducted, resulting in the conclusion of **43x** CVs, while **9x** CVs remained under process.
- iii. During the year, **1x** complaint pertaining to a member of the business community was received, which remained under process at the close of the reporting period.

C. People Centric Initiatives

In line with NAB's policy of fostering public trust and ensuring accessibility, **12x** Khuli Katcheries (Public Hearings) were conducted during the year for redressal of grievances of the general public. A total of **568x** complainants attended these monthly hearings and appropriate orders were passed for the resolution of their grievances / complaints. Additionally, NAB Karachi introduced a Visitor Feedback Form, which proved instrumental in enhancing service delivery, improving public facilitation and significantly reducing the turnaround time for visitors.



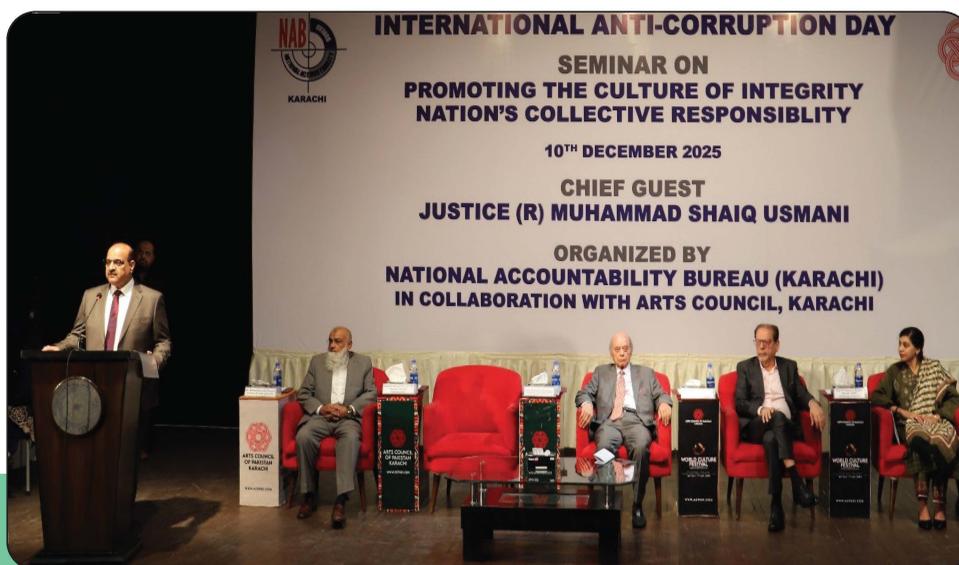
Khuli Katcheri (Public hearing) held at NAB Karachi office

4.2 Awareness and Prevention Activities

As part of its mandate to promote a culture of integrity and prevent corruption, NAB Karachi actively pursued awareness and prevention initiatives during the year 2025.

The Regional Bureau organized 26x Seminars and Awareness Walks, delivered 11x lectures, conducted 105x competitions (including painting, poster-making, declamation, essay writing), arranged 8x student visits to NAB Karachi, 17x Sports Tournaments, 8x Plantation of Tree Drive, 1x Wall of Culture, 5x Short Films / Videos and established 2,282x Character-Building Societies (CBS) at various educational institutions.

Under the Prevention Regime, 6x ongoing Prevention Committees continued their work on matters pertaining to the Housing Sector, Literacy Department and Food Department, Government of Sindh, with the objective of identifying systemic weaknesses and recommending remedial measures to curb corruption. Recommendations on 3x Prevention Committees have been completed which are at implementation stage.



Commemoration of International Anti-Corruption Day 2025

4.3 Major Cases

Money Laundering Investigation - Bahria Town Karachi

NAB Karachi conducted a high-profile AMLA investigation against Directors / Owners of Bahria Town (Pvt.) Limited for alleged money laundering of billions through front companies and benami accounts. As a key outcome, Park Lane Tower (Mall of Islamabad), a prime commercial property in Blue Area, Islamabad, was identified as proceeds of crime and provisionally attached on 20th June 2025. Several other high-value properties across multiple cities are under advanced investigation, reflecting NAB Karachi's effective financial tracing and enforcement capacity.

Cheating Public at Large - Gulshan-e-Roomi Housing Project

NAB Karachi investigated fraudulent collection of funds from the public and successfully recovered Rs. 273.148 million through Plea Bargain, which were refunded to affectees against 98x plots, ensuring restitution and reinforcing public confidence in accountability mechanisms.

Assets Beyond Means - Reference No. 12/2017

In a case of assets beyond known sources of income, the widow of the principal accused entered into Plea Bargain, resulting in the surrender of movable and immovable assets having market value of Rs. 2.67 billion, approximately. The recovered assets, including bank balances, gold, residential and commercial properties and agricultural land were handed over to the Government of Sindh, marking a major recovery of public wealth.

Illegal Transfer of State Land - Reference No. 01/2025

NAB Karachi filed a reference against revenue officials, MDA officers and private beneficiaries for illegal adjustment and transfer of 17,672 acres of state land valued at about Rs. 708 billion. The illegality was affirmed by the Supreme Court. NAB Karachi has frozen and attached properties worth billions, demonstrating firm action against land mafia and protection of state land.

Recovery of State Land - CoCo Green Housing Scheme, Karachi

NAB proceedings established illegal occupation of 250 acres of Government land through forged documents and unauthorized development. NAB Karachi secured cancellation of forged records and reversion of land to the State, protecting assets worth approximately Rs. 750 million.

Picture Gallery



Chairman NAB inaugurating NAB Office Karachi on I.I. Chundrigar Road

Recovered Cash and Gold



Plea Bargain in Reference no. 12/2017 - Gold 4.5 kg and prize bonds worth Rs. 1 Crore and 59 Lacs

Frozen Property



Mall of Islamabad frozen in Investigation against M/s Bahria Town (Pvt) Ltd & Others

Frozen Vehicles

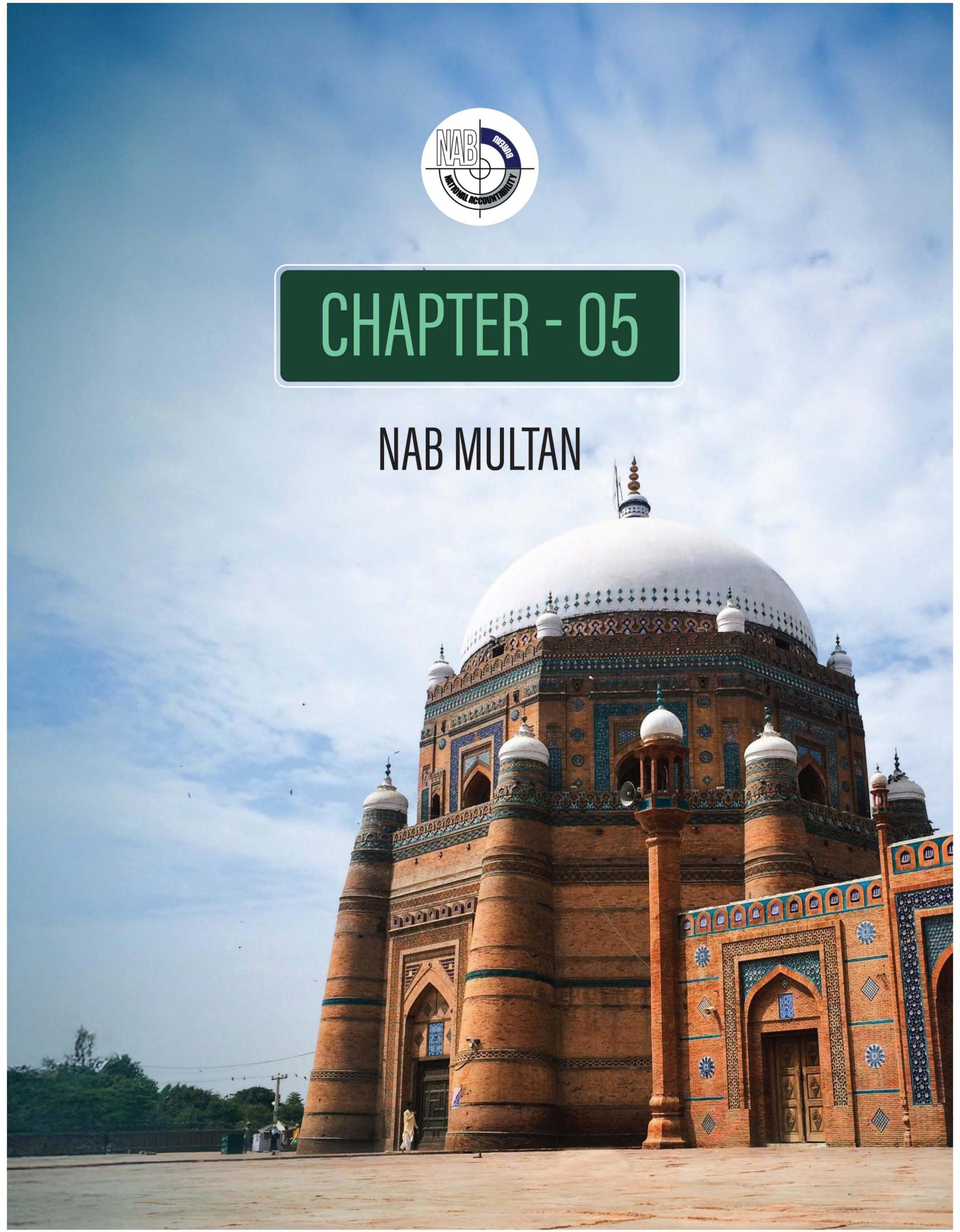


Frozen Vehicles in Reference No. 01/2025



CHAPTER - 05

NAB MULTAN



CHAPTER 5 – NAB MULTAN



Asim Lodhi
DG - NAB (M)

NAB Multan office was established in the year 2015. It has jurisdiction over the Civil Divisions of Multan, Bahawalpur, Dera Ghazi Khan and provincially administrated area adjoining thereto in the territorial jurisdiction of the Province of Punjab.

5.1 Operational Activities

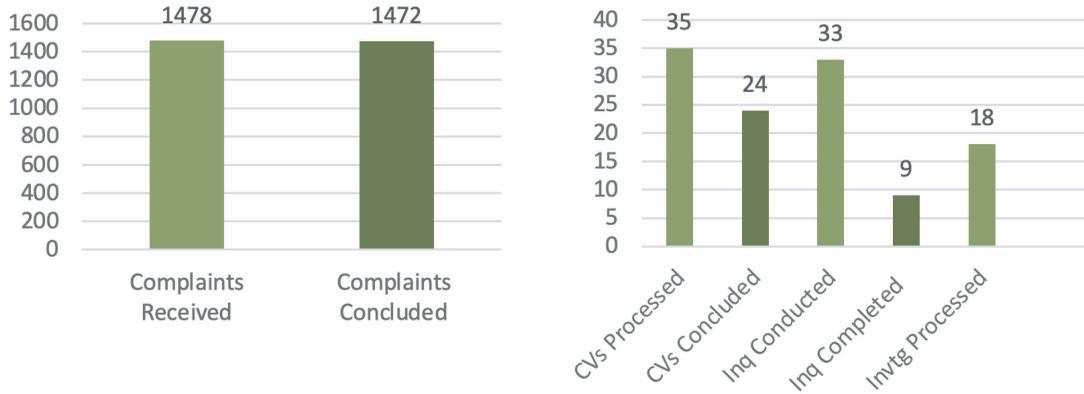
NAB (M) processed 1,478x complaints out of which 1,472x complaints were decided, Details of operational activities are as under:-

Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		1478
Non cognizable / Frivolous complaints		540
Cognizable complaints	CVs	29
	Direct Inquiry + Investigation	2
	Linked with ongoing cases	901
Complaints concluded		1472
Under process		6
CVs Processed		35
Closed		10
Linked with ongoing cases		1
Upgraded into inquiry		13
Concluded during the year		24
Under process		11

The Region conducted 33x inquiries (Inq), out of which 9x inquiries were disposed off. Moreover, 18x investigations (Invgt) were processed. Presently, 24x Inq and 18x Invgt are under process. Out of the 6x Warrants of Arrest issued, 4x were executed. Presently, the Region is pursuing 23x cases in Courts.

OPERATIONAL STATISTICS



A. Recoveries

During 2025, NAB (M) actualized a total recovery of **Rs. 688.48 billion** in cases of cheating public at large, recovery of state land and others. One of the key achievements include the retrieval of approximately 14,632 acres of Thal Development Authority land worth Rs. 68.56 billion in Layyah district and the identification / mutation of 7,390.56 acres of forest land worth Rs. 29.56 billion in Bhakkar district, with efforts ongoing to recover tens of thousands more illegally adjusted acres.

B. Accountability Facilitation Cell (AFC)

During the year, **8x** complaints were forwarded to the Accountability Facilitation Cell (AFC), Punjab. Reports on **6x** complaints were received from AFC and the matters were disposed off accordingly, **2x** complaints are under process.

C. People Centric Initiatives

For redressal of grievances of general public, **12x** Khuli Katcheries (Open Public Hearings) were held during the year by DG NAB (M) wherein, **243x** complainants were heard and necessary actions were taken for their resolution. NAB (M) also introduced a visitor feedback proforma to better address visitor needs that significantly reduced the visitor turnaround time.



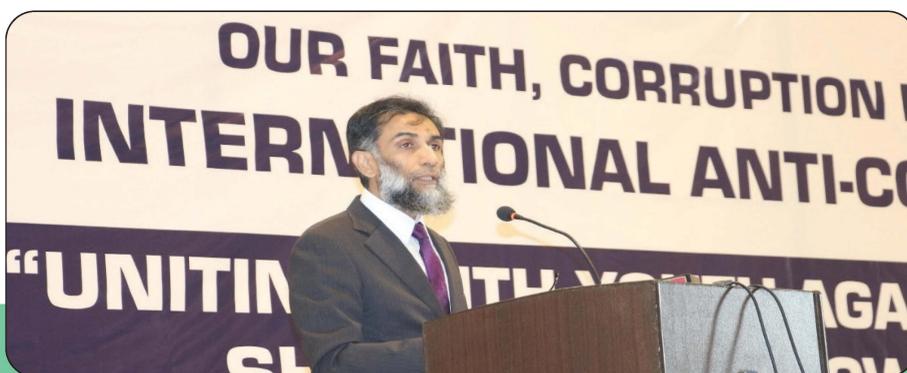
DG NAB (M) conducting an open hearing at NAB (M) office.

5.2 Awareness and Prevention Activities

The Regional Bureau conducted 37x Seminars and Walks, 92x competitions (painting / poster, declamation / essay writing etc.), 4x student visits to NAB (M) office, established 6,998x Character-Building Societies (CBS) and delivered 9x lectures. In the Prevention Regime, 2x ongoing Prevention Committees are working on matters relating to Irrigation Department and Procurement, Stocking and Consumption of Pharmaceutical Medicines / Disposal & Instrument / Equipment by the Public Sector Hospitals.



Federal Minister for Housing & Works distributing shields on the Commemoration of International Anti-Corruption Day 2025



DG NAB Multan addressing the audience on International Anti-Corruption Day 2025



Prize Distribution Ceremony to the winners of Wall Painting Competition at South Punjab Level on the eve of International Anti Corruption Day

5.3 Major Cases

Recovery of State Land - Thal Development Authority

NAB (M) uncovered a deeply entrenched and systematic crisis in land governance spanning five districts, namely Kot Addu, Layyah, Bhakkar, Mianwali, and Khushab. An area measuring 463,406 acres in the Thal region was reported as acquired by the Thal Development Authority (TDA); however, NAB’s inquiry, duly supported by original notifications, conclusively established that the actual acquired area was 1,016,126 acres, revealing a discrepancy of 552,000 acres. To date, NAB has identified 23,000 acres and partly mutated 14,632 acres of state land, worth hundreds of billions, misappropriated through the creation of fictitious Nathi Bay files in district Layyah and 12,276 acres identified and partly mutated 7390.56 acres land to Forest Department in district Bhakkar.



Cheating Public at Large - Gulberg Executive Housing Schemes in Multan and DG Khan, Punjab

A huge scam of cheating public at large by the owners/developers of Gulberg Executive Housing Scheme is being investigated by NAB Multan. Investigation revealed that innocent general public was lured in the name of housing scheme and thousands of plot files were sold to them without having enough land and requisite regulatory approvals. So far 2,004 affectees have submitted their claims to NAB for 4,750x plots amounting Rs. 6.4 Billion. Arrest warrants of accused persons were issued, wherein one accused was arrested. Properties/assets of accused persons have been frozen and their names are also placed on ECL. Further, proceedings u/s 87 & 88 of Cr. PC and cancellation of CNICs & Passports were also initiated against absconders. Investigation is at final stage and reference will be filed against the accused persons before Accountability Court to bring justice for general public. 260 Kanal land and other properties were frozen in the instant case.



Restoration of Kachhi Canal

Feeling the agony from drought faced by the people of Balochistan due to damages caused by the flood 2022 to Kachhi Canal; Chairman NAB directed his team already investigating the corruption and cost over run in the project to conduct a comprehensive study with team of qualified engineers to submit the proposal for restoration of Kachhi Canal. Kachhi Canal is a project of national significance for development of 713,000 acres of Kachhi planes in Balochistan. Design of Kachhi Canal was changed from earthen lining to concrete lining without considering the vulnerability of the area from hill torrents which caused huge loss to national exchequer. Due to NAB's intervention not only water flow in flood damaged Kachhi Canal was restored but also remaining portion of Kachhi Canal is redesigned to earthen lining which has saved Rs. 33.80 billion up till now.



Land Transfer Scandal - Ruler's Preserve

NAB Multan successfully investigated misappropriation of prime state land measuring 312,440 acres around Qilla Derawar, Bahawalpur worth more than Rs. 555 Billion. The investigation has exposed a deliberate and systemic fraud. Acting on defective amendment in the Devolution and Distribution of Property (Ameer of Bahawalpur) Order, 1969 and in willful disregard of repeated objections by the Punjab Land Commission, Implementation Committee constituted by the Federal Government directed the mutation of the land. This resulted in the illegal devolution of 265,736 acres to private persons, diverting a public asset for private gain. The Punjab Land Commission, vide letter dated 23.01.2025 has unequivocally reaffirmed that the entire land stands resumed in favor of the Provincial Government.



CHAPTER - 06

NAB LAHORE



CHAPTER 6 – NAB LAHORE



Mirza Faran Baig
DG - NAB (L)

NAB Lahore was established in 2000 as NAB Punjab and reorganized in 2015 into NAB Lahore and NAB Multan. NAB Lahore jurisdiction spans over the civil divisions of Lahore, Gujranwala, Gujrat, Faisalabad, Sargodha, and Sahiwal. In recognition of the Region’s outstanding performance, NAB Lahore was awarded the Distinguished Performance Award 2nd Position by the Honorable Prime Minister of Pakistan for exceptional recoveries in cases of cheating public at large and state land.

6.1 Operational Activities

The Region processed 6807x complaints out of which 6788x complaints were decided. Details of operational activities are as under:-

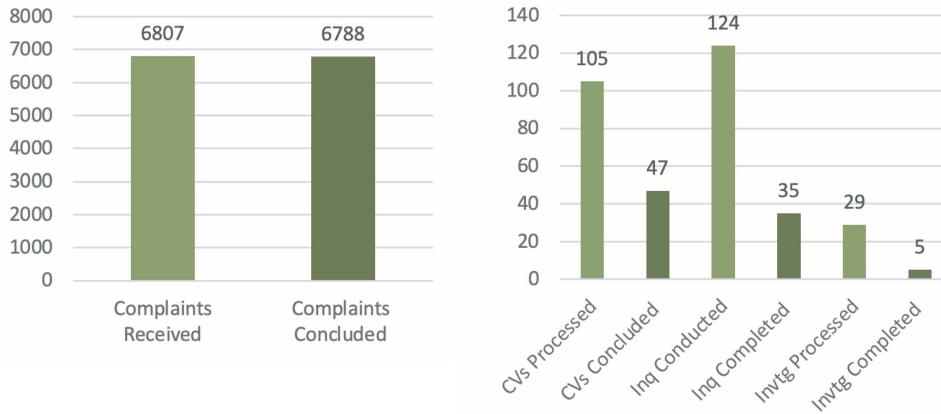
Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		6807
Non cognizable / Frivolous complaints		1669
Cognizable complaints	CVs	90
	Direct Inquiry + Investigation	18+3
	Linked with ongoing cases	5008
Complaints concluded		6788
Under process		19
CVs Processed		105
Closed		22
Linked with ongoing cases		4
Upgraded into inquiry		21
Concluded during the year		47
Under process		58

124x inquiries (Inq) were conducted and 35x inquiries were completed. Additionally, 29x investigations (Invtg) were processed and 5x investigations were concluded. At present, 89x Inq and 24x Invtg are under process.

18x Warrants of Arrest were issued, 12x accused were arrested and 4x were declared as Proclaimed Offenders. The Region is pursuing 45x References in Accountability Courts.

OPERATIONAL STATISTICS



A. Recoveries

NAB Lahore recovered massive amount of **Rs. 263.096 Billion** in 2025. These recoveries pertain to the cases of State Land recovered to the State, Cheating Public at Large (Housing / Ponzi Scams) and others through VR / PB, Settlement, Indirect Recovery, Court Fine Recovery & Auction of Confiscated Properties, etc. The recovered amount has been disbursed among more than **61,700x** affectees who expressed full confidence in the NAB as they got their hard-earned money back from the fraudsters.

B. Activities of Facilitation Cell

- i. Business Facilitation Centre received **19x** complaints related to Businessmen and all were brought to their logical conclusion. Moreover, through NAB's intervention, businessmen were returned more than Rs. 16 million.
- ii. **47x** CVs were conducted related to Bureaucrats out of which **31x** have been concluded whereas, **16x** are in process.
- iii. **3x** matters related to overseas Pakistanis were received by OPFC and all were decided.

C. People Centric Initiatives

Under the subject initiative, **11x** Khuli Katcheries (Public Hearings) were held by DG NAB Lahore for redressal of grievances of the general public wherein complaints of **2,813x** affectees were heard and necessary actions were taken for their resolution.



6.2 Infrastructure Development in NAB Lahore: Inauguration of Golf Course in NAB Lahore by Chairman NAB

Chairman NAB along with DG NAB Lahore inaugurated the Golf Course at NAB Lahore.



6.3 Inauguration of Business Facilitation Centre in Lahore Chamber of Commerce and Industry (LCCI) by Chairman NAB

Chairman NAB with DG NAB Lahore, inaugurated the Business Facilitation Desk at the Lahore Chamber of Commerce and Industry to streamline and expedite complaints from the business community.



6.4 New buildings of Complaint Registry / Reception & RDMC Cells in NAB Lahore

NAB Lahore has built a new building for reception, complaint registration and the Recovery & Disbursement Management Cell (RDMC). The building provides a comfortable environment for visitors and ensures smooth processing and handling of complaints.



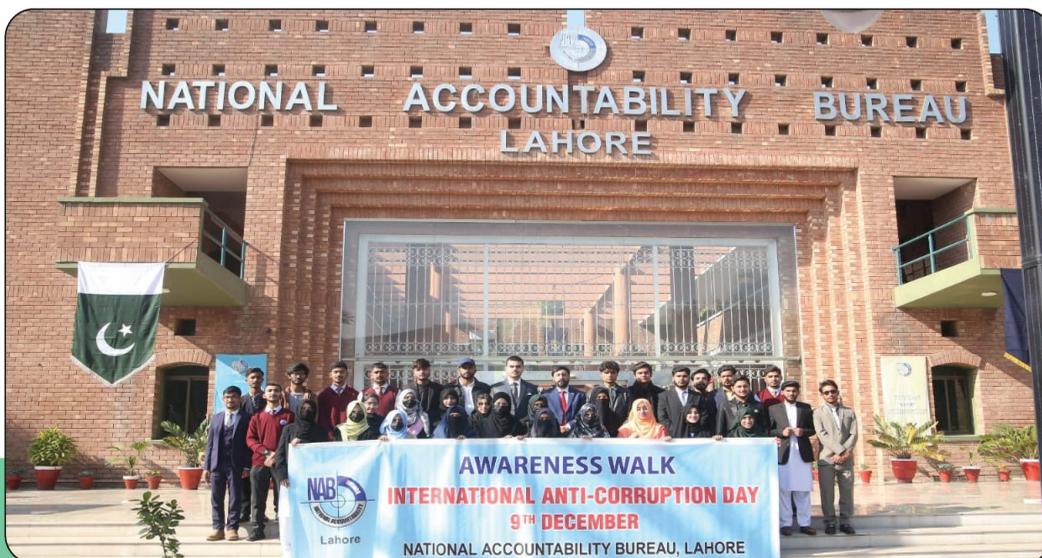
6.5 Awareness and Prevention Activities

The Regional Bureau conducted 11x Seminars / Walks, 22x competitions (Painting Poster, Declamation / Essay Writing etc.) and delivered 10x lectures. 4x visits by students to NAB Lahore were arranged and 3296x Character Building Societies (CBS) were established. Under the Prevention Regime, 2x ongoing Prevention Committees are working on matters relating to Fraudulent Practices in Housing Sector and Punjab Health Care Commission.

The Region also conducted 3x Conference Mode Prevention Exercises with Mines and Mineral Department, Govt of Punjab; for prevention of fraudulent advertisements regarding Housing Societies of the Ponzi schemes; Execution of Registered agreements by sponsors with allottees and monitoring of development works by Development Authorities / Regulators.



Governor Punjab presenting certificates to competition winners on International Anti-Corruption Day 2025



Anti-Corruption Awareness Walk held on International Anti-Corruption Day

6.6 Major Cases

Embezzlement in State Funds - Public Health Engineering Department, Sheikhpura

A complaint against officials of the Public Health Engineering Department (PHED) Sheikhpura, revealed large-scale embezzlement of government funds in collusion with District Accounts Office (DAO), staff and contractors. Fraudulent payments for non-existent schemes were made using fake Form-IIs, cheques, and manipulated SAP entries. 9x arrests were made, and 17x accused entered plea bargains, recovering Rs. 3.3 billion of the Rs. 5.4 billion embezzled, with further recovery efforts are ongoing.

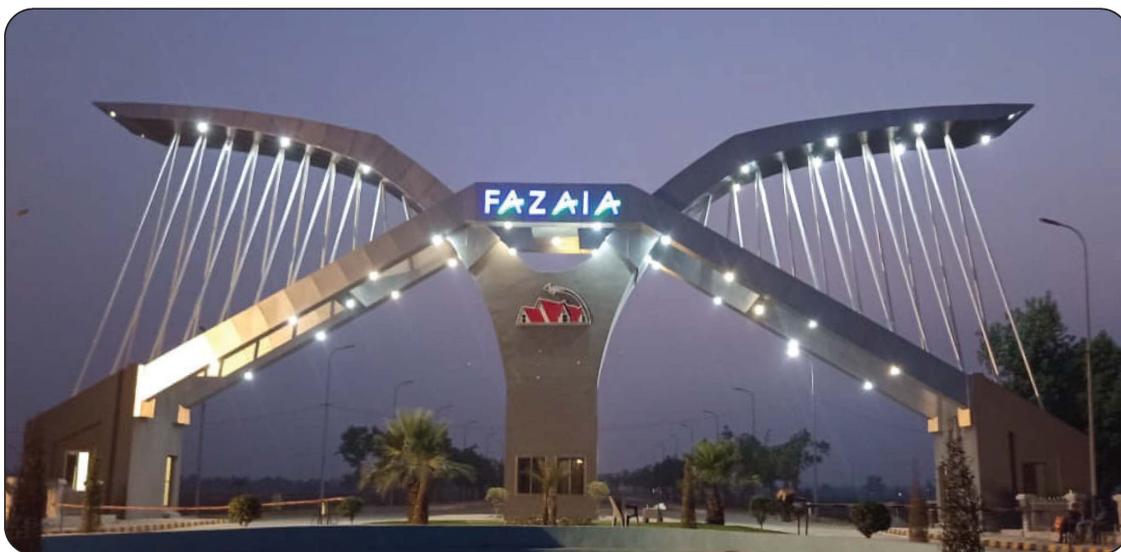
Cheating Public at Large - State Life Insurance Employees Cooperative Housing Society, Lahore

In 2019, an inquiry was launched into the State Life Insurance Employees Cooperative Housing Society due to non-delivery of plots to Phase-II members for nearly two decades, caused by a land shortage. Previous NAB actions recovered Rs.172 million and adjusted 1,768 members with reduced-size plots. NAB facilitated a merger with a reputable developer, approved by 99% of members in June 2024, to resolve the issue. The plan ensures adjustment of 6,750 members into developed plots within 36 months. The merger was completed in January 2025, with plots valued at Rs. 70 billion. During the merger, fraudulent transfer of 127 kanals land worth Rs. 2.3 billion was uncovered and subsequently recovered through NAB's intervention.



Cheating Public at Large - Fazaia Housing Scheme, Sargodha

An investigation was launched following complaints of fraud, where exploitative marketing and misuse of PAF name led to Rs. 2.287 billion being collected through the sale of discount vouchers and 1,362 plot files for the Fazaia Housing Scheme (FHS) in Sargodha, exceeding the approved limit of 921 plots. The fraud was conducted through FHS (Pvt.) Limited and multiple bank accounts. In March 2025, NAB restored the surrendered land to PAF, which initiated infrastructure development with M/s Meinhardt Consultants. A ceremony was held on November 3, 2025 for distribution of allotment letters to 1,175 verified affectees.



Retrieval of State Land

Illegal encroachment of state land has been a persistent issue in Punjab, fueled by land-grabbing mafias in collusion with public officials. In alignment with the Chairman NAB's zero-tolerance policy for corruption, an inquiry was launched on 22nd August, 2025 to investigate the willful failure to enforce lawful orders by the Chief Settlement Commissioner, Board of Revenue Punjab, resulting in significant financial losses. The inquiry, led by DG NAB Lahore, involved a Combined Investigation Team that conducted extensive field visits and reviewed land and revenue records across several districts. Within four months, the team successfully retrieved 4,255 kanals and 6 marlas of state land, valued at approximately Rs. 48.2 billion, from illegal occupants.



Regal Cinema valued at Rs.28.27 billion transferred to Provincial Govt.



409 Kanal land was retrieved from illegal cultivators in Khushab



1117 Kanal Agricultural land was retrieved from illegal land grabbers in Gujranwala

Picture Gallery



Cheque distribution ceremonies for the victims of financial and housing scams



Commercial Plaza in Bahria Town Lahore (12 Marla) and 2 Kanal house in Lahore frozen in Inquiry against M. Sarwar CEO Omega Vilas Pvt Ltd and others



Seized local, foreign currency and prize bonds in Khawaja Waseem Case



Frozen vehicles in various cases



CHAPTER - 07

NAB ISLAMABAD / RAWALPINDI



CHAPTER 7 – NAB ISLAMABAD / RAWALPINDI



Waqar Ahmed Chauhan
DG - NAB (I/R)

NAB Islamabad / Rawalpindi (I/R), established in 2000, exercises jurisdiction over the Islamabad Capital Territory, Rawalpindi Division, and Gilgit-Baltistan. Since its inception, the Region has remained at the forefront of accountability, public's interest protection, and institutional innovation. During 2025, the Regional Bureau achieved a landmark distinction by securing the "Distinguished Performance Award" 1st Position from the Honorable Prime Minister of Pakistan in recognition of its exceptional recoveries in Cheating Public at Large cases. The Region was also conferred the award for being the Most Innovative NAB Region nationwide, making it the only Regional Bureau to receive two national-level awards in a single year.

7.1 Operational Activities

The Region processed 7026x complaints out of which 7025x complaints were decided. Details of operational activities are as under:-

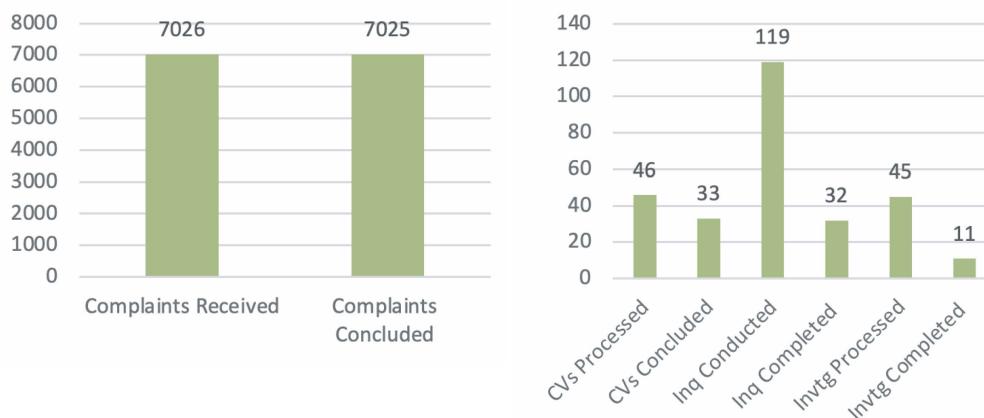
Complaints / CVs disposal data from 01-01-2025 to 31-12-2025

Description		Total
Complaints processed		7026
Non cognizable / Frivolous complaints		1205
Cognizable complaints	CVs	35
	Direct Inquiry + Investigation	16+9
	Linked with ongoing cases	5760
Complaints concluded		7025
Under process		1
CVs Processed		46
Closed		10
Linked with ongoing cases		6
Upgraded into inquiry		17
Concluded during the year		33
Under process		13

A total of 119x inquiries were undertaken, resulting in the completion of 32x inquiries, while 45x investigations were processed, leading to the conclusion of 11x investigations.

As of the close of the year 2025, 87x inquiries and 34x investigations remained under process. In the enforcement domain, 36x Warrants of Arrest were issued, 23x accused were arrested and 17x accused were declared Proclaimed Offenders. Furthermore, 78x References were actively pursued before the Honorable Courts.

OPERATIONAL STATISTICS



A. Recoveries

NAB (I/R) successfully recovered **Rs. 122.623 billion** during the year. The majority of recoveries pertained to Cheating Public at Large cases, including B4U Ponzi Scheme, AAA Associates (Pvt.) Ltd, Bankers City, Sky Nine Builders & Developers, Al-Haram City, Golra Land Case, among others. These recoveries provided direct relief to more than 53,500x affectees / general public, reinforcing NAB's public-centric mandate.

B. Technological Initiatives

NAB (I/R) developed Pakistan's first-ever AI Investigation Portal and Property Information System, providing every citizen access to all Layout Plans (LOPs) of housing societies of Pakistan in one place for the first time. The Region also introduced modern reforms such as E-Investigation and Digital Feedback Systems to improve public service delivery.

i. Online Housing Verification Portal

A nationwide digital property verification system has been introduced for the first time in Pakistan to safeguard public investments and promote transparency in the housing sector.

ii. AI-Enabled Investigation System

The subject system has been developed under the leadership of DG NAB (I/R). The system introduced advanced data driven investigative tools for white collar crimes to enhance efficiency, transparency, and analytical depth.

iii. E-Investigation Mechanism

Digital investigation tools were deployed to modernize case handling, enabling online recording of statements of complainants and witnesses, reducing travel inconvenience previously caused to general public and expediting the process of inquiries and investigations.

iv. Feedback Proforma & Public Response Mechanism

A structured feedback mechanism has been institutionalized to assess public satisfaction, strengthen performance monitoring, and enhance transparency in service delivery.

v. Direct Bank Disbursement System

A direct bank disbursement mechanism replaced Pay Order / Cheque based payments, ensuring timely, cost-effective, and hassle-free financial relief to affectees nationwide, particularly from far-flung areas.

vi. Reforms in Housing Sector

NAB (I/R) proposed the introduction of Escrow Accounts and Bar Coded Allotment letters to curb overselling, duplicate / multiple sales of files / plots, funds diversion, unauthorized utilization of investors' funds and to prevent frauds in housing sector. These measures aim to safeguard buyers' interests, enhance transparency and restore investor confidence.

C. Activities of Facilitation Cells

- i. 3x complaints relating to the Accountability Facilitation Cell were received and decided.
- ii. 21x matters pertaining to Overseas Pakistanis were received and concluded.
- iii. 6x CVs relating to Bureaucrats were conducted, all were concluded.

D. People Centric Initiatives

The Region regularly conducted monthly Khuli Katcheris (Public Hearings) to facilitate direct engagement with citizens. A total of 1,078x complainants attended these hearings, and necessary actions were initiated for redressal of their grievances. Visitor handling mechanisms were further strengthened through the introduction of a structured feedback proforma, resulting in reduced visitor turnaround time and improved service delivery. These initiatives collectively enhanced accessibility, responsiveness and public trust.

7.2 Awareness and Prevention Activities

NAB (I/R) executed a comprehensive strategic outreach program designed to foster a culture of integrity. These efforts included the organization of 35x seminars and awareness walks, holding of 151x academic competitions ranging from declamation, essay writing, poster / painting, sports competition and holding of 13x lectures / workshops. Central to this mission was the establishment of 4,498x Character-Building Societies (CBS).

Under its Prevention Regime, the Region continues to drive systemic improvements through 3x active Prevention Committees. These committees are currently focused on high-impact sectors, including Land Revenue (ICT), Technical and Vocational Education and Training (TVET) and Educational System Reforms (ICT). Moreover, the Bureau has reached a significant milestone with the finalization of the Recommendation Report on Environment, Water, and Sanitation Services for the Capital Development Authority (CDA). This comprehensive report, containing strategic improvements for public utility services, has been formally forwarded to the relevant authorities for immediate implementation.



Awareness Walk wherein Speaker National Assembly Sardar Ayaz Sadiq graced the occasion as the chief guest along with officers of NAB, Government officers, dignitaries, Students and members of civil society

7.3 Major Cases

Cheating Public at Large - Al-Bari Group of Companies / Space Mall

NAB took prompt and effective action upon receipt of complaints on allegations of Cheating Public at Large against three commercial projects of Al-Bari Group and initiated inquiry. During case proceedings, NAB placed accused on PCL / ECL and frozen properties of accused including benami assets, worth approximately Rs. 6.08 billion. Subsequently, after arrest of the accused persons when they were confronted with irrefutable evidence, they admitted their guilt and surrendered assets by opting plea bargain, which was approved by the Accountability Court on 24th September, 2025, ensuring recovery and protection of affectees' interests. There are a total 1,126 claimants and the total liability of the accused persons was determined as Rs.5.40 billion.

Cheating Public at Large - M/s B4U Company

NAB received a large number of complaints against the management of B4U on the allegations of cheating public at large through an online investment Ponzi Scheme promising 7%–20% monthly returns. NAB initiated an inquiry in February 2021, upgraded it to investigation in September 2021. Reference was filed against accused persons before the Hon'ble Accountability Court in March 2022. During investigation proceedings, NAB secured and verified website data, frozen 56x bank accounts, 30x immovable properties & other assets and arrested the accused. Later on, claims against the accused increased from 5,876 involving Rs. 4.2 billion to 17,500 amounting to Rs. 7.3 billion. Due to rigorous investigation and irrefutable evidence, the accused was left with no option but to settle his liability amounting to Rs. 7.3 Billion. So far, Rs. 3.17 billion have been recovered and disbursed to affectees by direct credits to their bank accounts.



Frozen Vehicles in Investigation against M/s B4U Company

Picture Gallery



Bahria ICON Towers, Karachi frozen in investigation against M/s Galaxy Constructions (Pvt.) Ltd & others



Rubaish Marquee And Lawn Situated at Bahria Garden City, Islamabad frozen in Reference No. 19/2023



Bahria Town Corporate Office-I Rawalpindi frozen in Reference No. 19/2023



PART - 03

CONCLUSION

The current year marked a defining phase in NAB's institutional evolution. The unprecedented recovery of state assets, large-scale compensation to affectees in cheating public at large cases and the successful reclamation of unlawfully occupied land collectively signaled a renewed focus on public interest, professionalism and measurable outcomes. These achievements realized through operational efficiency and resource optimization, have not only validated the Bureau's mandate but also reinforced public confidence and reaffirmed NAB's role as the premier accountability institution of Pakistan.

In parallel, NAB advanced key modernization and public-centric reforms to improve efficiency and citizen trust. The rollout of the NAB E-Office heralds more efficient, paperless working environment. To align with emerging trends, NAB also developed its first-ever AI Investigation Portal, reflecting the institution's commitment to smarter, faster, more consistent and better-documented accountability processes. Public-centric initiatives such as Khuli Katcheri (open hearings) enhanced outreach, accessibility and responsiveness to citizen grievances. In addition, dedicated Business Facilitation Cells established across all regions improved engagement with lawful economic activity, reinforcing that accountability and economic confidence can progress together.

Notwithstanding, amid these achievements, corruption remains a complex and evolving challenge that cannot be addressed through enforcement alone. Addressing this challenge requires a balanced and forward-looking approach that integrates accountability with prevention, technology with ethics and institutional authority with a clear understanding of the evolving landscape of corruption, financial crime and public trust.

WAY FORWARD

Looking ahead, the increasing complexity of white-collar crime and rapid digitization of financial systems necessitates a strategic realignment toward analytical and technology enabled enforcement mechanism. This technological pivot will be matched by a continued emphasis on resolving citizen's grievances efficiently and protection / recovery of state land.

The recovery of illegally occupied state assets, including forest land, has emerged as a landmark achievement. Going forward, NAB will continue its collaboration with relevant authorities to safeguard public and national assets for economic growth and prosperity of Pakistan.

Protecting citizens from fraud and cheating remains a core moral and operational responsibility. Cases involving fraudulent housing schemes and financial scams directly affect public trust and economic stability. NAB will prioritize such matters, strengthen early detection mechanisms, enhance public awareness regarding fraudulent practices and emphasize restitution and redress for affected citizens within the bounds of law.

To improve enforcement outcomes, the institution will progressively integrate advanced analytical tools, AI-assisted investigations, blockchain analytics, digital forensics and financial intelligence systems into its operational processes. Regular trainings through the Pakistan Anti-Corruption Academy will ensure officers remain equipped to address emerging challenges with competence and integrity.

NAB will continue to support initiatives that promote ethics, integrity and civic responsibility through education, awareness campaigns and collaboration with academic institutions and civil society.

Ultimately, NAB's future success will be judged not solely on the magnitude of recoveries or number of prosecutions, but by the fairness, consistency and durability of its accountability processes. By embracing innovation, fostering collaboration / upholding rule of law, NAB will continue to protect public resources and strengthen the trust reposed in it by the people of Pakistan.

NAB Heros - Distinguished Service Award Presented by Honorable Prime Minister of Pakistan



Hafiz Muhammad Umer – Assistant Director (NAB-Sukkur) Best Officer Award in the Category of Recovery of State Land



Mr. Mohsin Sultan – Deputy Director NAB (Balochistan) Best Officer Award in the Category of Recovery of State Land



Mr. Rooh ul Amin – Deputy Director NAB (Islamabad / Rawalpindi) Best Officer Award in the Category of Cheating Public at Large



Mr. Waqar Ahmed – Deputy Director (NAB Khyber Pakhtunkhwa) Best Officer in the Category of Embezzlement of Govt. Funds



Mr. Kaleem Abbas – Deputy Director NAB (Lahore) Best Officer Award in the Category of Cheating Public at Large

**Best Region Award Presented by
Honorable Prime Minister of Pakistan**



Muhammad Amir Butt – DG NAB (Sukkur) 1st Position Award in the Category of Recovery of State Land



Mr. Nauman Aslam – DG NAB (Balochistan) 2nd Position Award in the Category of Recovery of State Land



Mr. Waqar Ahmed Chauhan – DG NAB (Islamabad /Rawalpindi) 1st Position Award in the Category of Cheating Public at Large and Innovation



Mirza Faran Baig – DG NAB (Lahore) 2nd Position Award in the Category of Cheating Public at Large

**Distinguished Service Award Presented by
Honorable Prime Minister of Pakistan to Officers
from Civil Bureaucracy**



Syed Asif Hyder Shah – Chief Secretary Sindh being awarded for his role in supporting NAB's initiatives



Mr. Zahid Saleem – Additional Chief Secretary representing the provincial Chief Secretary, received the award for facilitating state asset recovery



Mr. Nabeel Javed Senior Member BOR – Punjab being awarded for his role in supporting NAB's initiatives



Mr. Talat Mahmood – Member CDA Representing Chairman being awarded for his role in the recovery of land



Mr. Khurram Reham – Additional DC Kohistan, KP was awarded for his role in recovering misappropriated government funds



Group Photo on International Anti-Corruption Day at Prime Ministers House

AUTHENTICATION RECORD OF NAB' RECOVERY FIGURES - 2025
ANNEXURE - A

Sr.#	Acknowledgement Letter with Authority	Case Reference
1.	<ul style="list-style-type: none"> Najabuddin Sahito, Secretary Govt of Sindh No. FT&WL (SOI) 13 (NAB)/2022/P-II (46) dated 5th Dec, 2025 	Mutation of Mangrove Forest Land, 4,772 acres valued at Rs. 2.234 trillion.
2.	<ul style="list-style-type: none"> Mr. Sarfraz Ahmed Bugti, Chief Minister Govt of Balochistan. D.O. No. PS-CM/1-3/2854 dated 3rd Dec, 2025 	Retrieval and Mutation of Forest & Wildlife Department land, 1 million acres worth more than Rs. 1.37 trillion.
3.	<ul style="list-style-type: none"> Director (Revenue & Colonies), Cholistan Development Authority, Bahawalpur. No. CDA-2026/DRC/06 dated 8th Jan, 2026. 	Land transfer scandal rulers reserve assessment measuring 312,440 acres worth more than Rs. 555 billion.
4.	<ul style="list-style-type: none"> Nabeel Javed, Senior Member Board of Revenue, Punjab. No. 96-25 / HI / 47 / PS / SMBR dated 4th Dec, 2025 	Mutation of State Land 7,474 Kanals in favor of Govt. of Punjab valued at Rs. 181 billion.
5.	<ul style="list-style-type: none"> Registrar, Cooperative Societies, Punjab No. RCS/H/L/162/188 dated 21st Jan, 2025 	Cheating Public at Large Case – State Life Insurance Housing Society. Plots Handed over to affectees having value of Rs. 70 billion.
6.	<ul style="list-style-type: none"> Deputy Commissioner Layyah No. 142/ADQ dated 22nd Feb, 2025 	Mutation of State Land, 12,062 acres valued at 48 billion.
7.	<ul style="list-style-type: none"> Divisional Forest Officer, Bhakkar Forest Division, Bhakkar No. 2715-18/RK, dated 3rd Dec, 2025 	Mutation of 7390.56 acres in favor of forest Department valued at Rs. 29.5 billion.
8.	<ul style="list-style-type: none"> Deputy Commissioner Layyah No. 1341/Adj dated 11th Dec, 2025 	Retrieval and Mutation of State Land, 20560 Kanals valued at 20.56 billion.
9.	<ul style="list-style-type: none"> Secretary (SITE) Ref 6414 dated 11th Nov, 2025 	Mutation of Land in favor of SITE (Sukkur), 655 acres valued at 13.109 billion.

Sr.#	Acknowledgement Letter with Authority	Case Reference
10.	<ul style="list-style-type: none"> Additional Deputy Commissioner (General), Haripur No. 1589-91 dated 2nd Sep, 2025 	Retrieval of State Land, 319 Kanal in Haripur (Textile Mills) from private persons valued at Rs. 3.198 billion.
11.	<ul style="list-style-type: none"> Secretary (LU), Board of Revenue Balochistan No.236/LU/BoR/2025/9943.46 dated 13th Oct 2025 	Retrieval and Mutation of Forest & Wildlife Department land.
12.	<ul style="list-style-type: none"> Anjum Bashir Qureshi, DD (Admin) / Land GM Sindh North (NHA) No. NHA / GM / S.N / DD (Admn) / Land / SUK / 25 / 894 – 990 dated 28th Oct 2025 and 1st Dec 2025 	Mutation of Acquired Land in Favor of NHA, 1,600 acres.
13.	<ul style="list-style-type: none"> Fahad Javed, Director (Coord), CDA No. CDA-29(36) (95) (34)-Coord / 3006 dated 4th Dec, 2025 	Proactive role of NAB against CDA officers regarding delay in granting possession letter in sector I-15.
14.	<ul style="list-style-type: none"> CEO, Lake City Holdings No. LCH / ADM / 04-0022 dated 27th April, 2025 	NAB Endeavors in Retrieval of 127K-15M Land of Lake City Meadows.
15.	<ul style="list-style-type: none"> Deputy Commissioner (CDA), Capital Development Authority, Islamabad No. CDA / DL&R / E-11 / 2024 / 139 dated 14th Jul, 2025 	Rectification of illegal allotment of land measuring 51-K & 16-M in sector E-11, Islamabad to Peer family of Golra Sharif worth Billions of Rupees.

NAB ISLAMABAD/RAWALPINDI

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